

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2025

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from to
Commission File Number: 001-38221**

Ecovyst Inc.

Delaware

(State or other jurisdiction of
incorporation or organization)

**600 Lee Road, Suite 200
Wayne, Pennsylvania**

(Address of principal executive offices)

81-3406833

(I.R.S. Employer
Identification No.)

19087

(Zip Code)

(484) 617-1200

(Registrant's telephone number, including area code)

300 Lindenwood Drive, Malvern, Pennsylvania

(Former address, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol	Name of each exchange on which registered
Common stock, par value \$0.01 per share	ECVT	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐

Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of common stock outstanding as of August 1, 2025 was 114,417,966.

Ecovyst Inc.

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June 30, 2025

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PART I—FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)

ECOVYST INC. AND SUBSIDIARIES **CONDENSED CONSOLIDATED STATEMENTS OF INCOME** (in thousands, except share and per share amounts) (unaudited)

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Sales	\$ 200,128	\$ 182,820	\$ 362,326	\$ 343,357
Cost of goods sold	150,406	129,157	286,988	250,471
Gross profit	49,722	53,663	75,338	92,886
Selling, general and administrative expenses	22,661	22,707	44,006	44,310
Other operating expense, net	9,252	3,108	14,433	6,774
Operating income	17,809	27,848	16,899	41,802
Equity in net (income) from affiliated companies	(1,928)	(1,392)	(10,844)	(3,464)
Interest expense, net	11,117	12,895	22,127	26,304
Debt modification and extinguishment costs	—	4,560	960	4,560
Other expense, net	570	410	755	627
Income before income taxes	8,050	11,375	3,901	13,775
Provision for income taxes	2,064	3,080	1,512	4,259
Net income	<u>\$ 5,986</u>	<u>\$ 8,295</u>	<u>\$ 2,389</u>	<u>\$ 9,516</u>
Net income per share:				
Basic income per share	\$ 0.05	\$ 0.07	\$ 0.02	\$ 0.08
Diluted income per share	\$ 0.05	\$ 0.07	\$ 0.02	\$ 0.08
Weighted average shares outstanding:				
Basic	116,232,528	116,912,332	116,745,476	116,935,708
Diluted	116,535,060	117,635,289	117,044,461	117,545,240

See accompanying notes to condensed consolidated financial statements.

ECOVYST INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(in thousands)
(unaudited)

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Net income	\$ 5,986	\$ 8,295	\$ 2,389	\$ 9,516
Other comprehensive income (loss), net of tax:				
Pension and postretirement benefits	171	530	170	524
Net (loss) gain from hedging activities	(2,410)	(1,075)	(6,714)	2,789
Foreign currency translation	8,582	(679)	13,113	(2,363)
Total other comprehensive income (loss)	6,343	(1,224)	6,569	950
Comprehensive income	<u>\$ 12,329</u>	<u>\$ 7,071</u>	<u>\$ 8,958</u>	<u>\$ 10,466</u>

See accompanying notes to condensed consolidated financial statements.

ECOVYST INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands, except share and per share amounts)
(unaudited)

	June 30, 2025	December 31, 2024
ASSETS		
Cash and cash equivalents	\$ 69,597	\$ 146,013
Accounts receivable, net	103,472	77,937
Inventories, net	66,900	57,126
Derivative assets	4,007	6,532
Prepaid and other current assets	25,437	16,106
Total current assets	269,413	303,714
Investments in affiliated companies	346,495	349,308
Property, plant and equipment, net	602,894	569,275
Goodwill	406,749	404,102
Other intangible assets, net	94,777	98,413
Right-of-use lease assets	37,129	33,558
Other long-term assets	38,941	43,951
Total assets	\$ 1,796,398	\$ 1,802,321
LIABILITIES		
Current maturities of long-term debt	\$ 8,730	\$ 8,730
Accounts payable	47,936	43,928
Operating lease liabilities—current	8,979	9,267
Accrued liabilities	54,042	53,201
Total current liabilities	119,687	115,126
Long-term debt, excluding current portion	847,884	852,099
Deferred income taxes	104,584	105,395
Operating lease liabilities—noncurrent	28,156	24,189
Other long-term liabilities	3,700	5,052
Total liabilities	1,104,011	1,101,861
Commitments and contingencies (Note 15)		
EQUITY		
Common stock (\$0.01 par); authorized shares 450,000,000; issued shares 140,872,846 and 140,872,846 on June 30, 2025 and December 31, 2024, respectively; outstanding shares 114,487,661 and 116,534,803 on June 30, 2025 and December 31, 2024, respectively	1,409	1,409
Preferred stock (\$0.01 par); authorized shares 50,000,000; no shares issued or outstanding on June 30, 2025 and December 31, 2024	—	—
Additional paid-in capital	1,103,528	1,106,792
Accumulated deficit	(175,119)	(177,508)
Treasury stock, at cost; shares 26,385,185 and 24,338,043 on June 30, 2025 and December 31, 2024, respectively	(236,593)	(222,826)
Accumulated other comprehensive loss	(838)	(7,407)
Total equity	692,387	700,460
Total liabilities and equity	\$ 1,796,398	\$ 1,802,321

See accompanying notes to condensed consolidated financial statements.

ECOVYST INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(in thousands)
(unaudited)

	Common stock	Additional paid-in capital	Accumulated deficit	Treasury stock, at cost	Accumulated other comprehensive loss	Total
Balance, December 31, 2024	\$ 1,409	\$ 1,106,792	\$ (177,508)	\$ (222,826)	\$ (7,407)	\$ 700,460
Net loss	—	—	(3,597)	—	—	(3,597)
Other comprehensive income	—	—	—	—	226	226
Tax withholdings on equity award vesting	—	—	—	(1,477)	—	(1,477)
Stock compensation expense	—	3,072	—	—	—	3,072
Shares issued under equity incentive plan, net of forfeitures	—	(9,519)	—	9,519	—	—
Balance, March 31, 2025	\$ 1,409	\$ 1,100,345	\$ (181,105)	\$ (214,784)	\$ (7,181)	\$ 698,684
Net income	—	—	5,986	—	—	5,986
Other comprehensive income	—	—	—	—	6,343	6,343
Repurchases of common shares	—	—	—	(21,917)	—	(21,917)
Excise tax on repurchases of common shares	—	—	—	(151)	—	(151)
Stock compensation expense	—	3,395	—	—	—	3,395
Shares issued under equity incentive plan, net of forfeitures	—	(212)	—	259	—	47
Balance, June 30, 2025	\$ 1,409	\$ 1,103,528	\$ (175,119)	\$ (236,593)	\$ (838)	\$ 692,387

	Common stock	Additional paid-in capital	Accumulated deficit	Treasury stock, at cost	Accumulated other comprehensive (loss) income	Total
Balance, December 31, 2023	\$ 1,407	\$ 1,102,581	\$ (170,856)	\$ (226,710)	\$ (958)	\$ 705,464
Net income	—	—	1,221	—	—	1,221
Other comprehensive income	—	—	—	—	2,174	2,174
Tax withholdings on equity award vesting	—	—	—	(1,218)	—	(1,218)
Stock compensation expense	—	3,674	—	—	—	3,674
Shares issued under equity incentive plan, net of forfeitures	2	(9,290)	—	9,329	—	41
Balance, March 31, 2024	\$ 1,409	\$ 1,096,965	\$ (169,635)	\$ (218,599)	\$ 1,216	\$ 711,356
Net income	—	—	8,295	—	—	8,295
Other comprehensive income	—	—	—	—	(1,224)	(1,224)
Repurchases of common shares	—	—	—	(5,010)	—	(5,010)
Stock compensation expense	—	3,827	—	—	—	3,827
Shares issued under equity incentive plan, net of forfeitures	—	(43)	—	82	—	39
Balance, June 30, 2024	\$ 1,409	\$ 1,100,749	\$ (161,340)	\$ (223,527)	\$ (8)	\$ 717,283

See accompanying notes to condensed consolidated financial statements.

ECOVYST INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

	Six months ended June 30,	
	2025	2024
Cash flows from operating activities:		
Net income	\$ 2,389	\$ 9,516
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	40,017	36,523
Amortization	7,049	7,034
Amortization of deferred financing costs and original issue discount	701	1,052
Debt extinguishment costs	—	90
Foreign currency exchange loss	395	155
Deferred income tax provision (benefit)	1,370	(1,690)
Net loss on asset disposals	417	614
Stock compensation	6,467	7,507
Equity in net (income) from affiliated companies	(10,844)	(3,464)
Dividends received from affiliated companies	20,000	33,000
Other, net	(71)	2,216
Working capital changes that provided (used) cash:		
Receivables	(14,960)	(4,076)
Inventories	(6,029)	(6,693)
Prepays and other current assets	(2,520)	(4,457)
Accounts payable	6,477	(3,289)
Accrued liabilities	(7,565)	(27,578)
Net cash provided by operating activities	43,293	46,460
Cash flows from investing activities:		
Purchases of property, plant and equipment	(49,525)	(36,649)
Business combinations	(41,315)	—
Other, net	—	(200)
Net cash used in investing activities	(90,840)	(36,849)
Cash flows from financing activities:		
Issuance of long-term debt, net of original issue discount and financing fees	870,817	870,817
Repayments of long-term debt	(875,183)	(877,500)
Repurchases of common shares	(21,917)	(5,010)
Tax withholdings on equity award vesting	(1,477)	(1,218)
Repayment of financing obligation	(1,651)	(1,478)
Other, net	26	41
Net cash used in financing activities	(29,385)	(14,348)
Effect of exchange rate changes on cash and cash equivalents	516	(310)
Net change in cash and cash equivalents	(76,416)	(5,047)
Cash and cash equivalents at beginning of period	146,013	88,365
Cash and cash equivalents at end of period	\$ 69,597	\$ 83,318

For supplemental cash flow disclosures, see Note 20.
See accompanying notes to condensed consolidated financial statements.

ECOVYST INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts)
(unaudited)

1. Background and Basis of Presentation:

Description of Business

Ecovyst Inc. and subsidiaries (the “Company” or “Ecovyst”) is a leading integrated and innovative global provider of advanced materials, specialty catalysts, virgin sulfuric acid and sulfuric acid regeneration services. The Company supports customers globally through its strategically located network of manufacturing facilities. The Company believes that its products and services contribute to improving the sustainability of the environment.

The Company has two uniquely positioned specialty businesses: Ecoservices provides sulfuric acid recycling to the North American refining industry for the production of alkylate and provides high quality and high strength virgin sulfuric acid for industrial and mining applications. Ecoservices also provides chemical waste handling and treatment services, as well as ex-situ catalyst activation services for the refining and petrochemical industry. Advanced Materials & Catalysts, through its Advanced Silicas business, provides finished silica catalysts, catalyst supports and functionalized silicas necessary to produce high performing plastics and to enable sustainable chemistry, and through the Zeolyst Joint Venture, innovates and supplies specialty zeolites used in catalysts that support the production of sustainable fuels, remove nitrogen oxides from diesel engine emissions and that are broadly applied in refining and petrochemical processes.

The Company’s regeneration services product group, which is a part of the Company’s Ecoservices segment, typically experiences seasonal fluctuations as a result of higher demand for gasoline products in the summer months and lower demand in the winter months. These demand fluctuations result in higher sales and working capital requirements in the second and third quarters.

Basis of Presentation

The condensed consolidated financial statements included herein are unaudited. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) have been condensed or omitted pursuant to such rules and regulations for interim reporting. In the opinion of management, all adjustments of a normal and recurring nature necessary to state fairly the financial position and results of operations have been included. The results of operations are not necessarily indicative of the expected results for the full year. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and related notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2024.

2. New Accounting Standards:

Accounting Standards Recently Adopted

In August 2023, the Financial Accounting Standards Board (“FASB”) issued guidance for entities that meet the definition of a joint venture or a corporate joint venture, to adopt a new basis of accounting upon the formation of the joint venture. The new guidance requires the initial measurement of contributed net assets and liabilities at fair value on the formation date, recognition of goodwill for the difference between the fair value of the joint venture’s equity and net assets, and disclosures about the nature and financial impact of the transaction. The new guidance requires prospective application and is effective for all joint ventures that are formed on or after January 1, 2025, with early adoption permitted. Joint ventures that formed before January 1, 2025 may elect to retrospectively apply the new guidance. The Company has adopted the new guidance as required on January 1, 2025 and will apply the guidance to any new joint ventures formed after the effective date.

In November 2023, FASB issued guidance to improve the disclosures related to public business entities (“PBEs”) reportable segments. This new guidance requires entities to provide information regarding significant segment expenses, especially those segment expenses that are regularly reported to the Company’s chief operating decision maker (“CODM,” or the Company’s Chief Executive Officer). The guidance also requires public entities to disclose the nature, type and amounts of other segment items by reportable segment. PBEs will also have to report all annual disclosures about segments profits or losses that are required by ASC 280 on an interim basis, including the significant segment expenses and other segment items. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. The Company adopted the new guidance effective December 31, 2024.

ECOVYST INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts)
(unaudited)

Accounting Standards Not Yet Adopted

In November 2024, FASB issued guidance requiring PBEs to disclose additional information on the nature of certain expenses presented in the income statement. The new guidance requires tabular disclosure of significant expense categories and qualitative descriptions for amounts not disaggregated from relevant expense categories. PBEs are required to define selling expenses and disaggregate the components. The new guidance is effective for fiscal years beginning after December 15, 2026 and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. The requirements must be applied prospectively however PBEs have the option to apply the guidance retrospectively. The disclosure will be implemented as required for the fiscal year ended December 31, 2027. The Company is currently evaluating the impact of this guidance.

In December 2023, FASB issued guidance to improve disclosures related to incomes taxes. This new guidance requires PBEs to disaggregate information on the effective tax rate reconciliation and income taxes paid to provide greater transparency. PBEs will be required to provide additional information in specified categories related to effective tax rate reconciliation in tabular form and provide income taxes paid by jurisdictions, with further disaggregation needed if amounts exceed 5% of the total. The new guidance is effective for fiscal years beginning after December 15, 2024. The disclosure will be implemented as required for the fiscal year ended December 31, 2025. The Company is currently evaluating the impact of this guidance.

In October 2023, FASB issued guidance to amend either presentation or disclosure requirements related to fourteen subtopics in the FASB Accounting Standards Codification that are currently in the SEC Regulation S-X or Regulation S-K. The new guidance was issued in response to the SEC's ruling on disclosure simplification. For entities subject to existing SEC disclosure requirements, the effective date of each amendment of the topics will be the date that the SEC removes the related disclosure from Regulation S-X or Regulation S-K. The guidance must be applied prospectively, with no early adoption permitted for entities subject to those existing SEC disclosures. The Company is currently evaluating the impact of the new guidance as it pertains to the fourteen subtopics that would impact the business and will apply prospectively once in effect.

3. Revenue from Contracts with Customers:

Disaggregated Revenue

The Company's primary means of disaggregating revenue is by reportable segments, which can be found in Note 17 to these condensed consolidated financial statements.

The Company's portfolio of products is integrated into a variety of end uses, which are described in the table below.

Key End Uses	Key Products
Clean fuels, emission control & other	<ul style="list-style-type: none"> • Refining hydrocracking catalysts • Emission control catalysts • Catalyst supports used in production of sustainable fuels such as renewable diesel • Catalysts used in production of sustainable aviation fuels • Catalyst activation • Aluminum sulfate solution • Ammonium bisulfite solution
Polyethylene, polymers & engineered plastics	<ul style="list-style-type: none"> • Catalysts and catalyst supports for high-density polyethylene and chemicals synthesis • Antiblock for film packaging • Catalysts for advanced recycling
Regeneration and treatment services	<ul style="list-style-type: none"> • Sulfuric acid regeneration services • Hazardous waste treatment services
Industrial, mining & automotive	<ul style="list-style-type: none"> • Virgin sulfuric acid for mining • Virgin sulfuric acid derivatives for industrial production • Virgin sulfuric acid derivatives for nylon production

ECOVYST INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts)
(unaudited)

The following tables disaggregate the Company's sales, by segment and end uses, for the three and six months ended June 30, 2025 and 2024, respectively:

Three months ended June 30, 2025			
	Ecoservices	Advanced Materials & Catalysts ⁽²⁾	Total
Clean fuels, emission control & other	\$ 8,946	\$ —	\$ 8,946
Polyethylene, polymers & engineered plastics	—	24,063	24,063
Regeneration and treatment services ⁽¹⁾	92,788	—	92,788
Industrial, mining & automotive	74,331	—	74,331
Total segment sales	<u>\$ 176,065</u>	<u>\$ 24,063</u>	<u>\$ 200,128</u>

Three months ended June 30, 2024			
	Ecoservices	Advanced Materials & Catalysts ⁽²⁾	Total
Clean fuels, emission control & other	\$ 8,614	\$ —	\$ 8,614
Polyethylene, polymers & engineered plastics	—	28,862	28,862
Regeneration and treatment services ⁽¹⁾	95,365	—	95,365
Industrial, mining & automotive	49,979	—	49,979
Total segment sales	<u>\$ 153,958</u>	<u>\$ 28,862</u>	<u>\$ 182,820</u>

Six months ended June 30, 2025			
	Ecoservices	Advanced Materials & Catalysts ⁽²⁾	Total
Clean fuels, emission control & other	\$ 16,929	\$ —	\$ 16,929
Polyethylene, polymers & engineered plastics	—	43,151	43,151
Regeneration and treatment services ⁽¹⁾	172,035	—	172,035
Industrial, mining & automotive	130,211	—	130,211
Total segment sales	<u>\$ 319,175</u>	<u>\$ 43,151</u>	<u>\$ 362,326</u>

Six months ended June 30, 2024			
	Ecoservices	Advanced Materials & Catalysts ⁽²⁾	Total
Clean fuels, emission control & other	\$ 16,003	\$ —	\$ 16,003
Polyethylene, polymers & engineered plastics	—	47,797	47,797
Regeneration and treatment services ⁽¹⁾	178,684	—	178,684
Industrial, mining & automotive	100,873	—	100,873
Total segment sales	<u>\$ 295,560</u>	<u>\$ 47,797</u>	<u>\$ 343,357</u>

⁽¹⁾ As described in Note 1 to these condensed consolidated financial statements, the Company experiences seasonal sales fluctuations to customers in the regeneration services product group.

⁽²⁾ The Company does not record its proportionate share of sales from the Zeolyst International and Zeolyst C.V. joint ventures (collectively, the "Zeolyst Joint Venture") accounted for using the equity method as revenue and such sales are not consolidated within its results of operations. See Note 10 to these condensed consolidated financial statements for further information.

ECOVYST INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts)
(unaudited)

4. Fair Value Measurements:

Fair values are based on quoted market prices when available. When market prices are not available, fair values are generally estimated using discounted cash flow analyses, incorporating current market inputs for similar financial instruments with comparable terms and credit quality. In instances where there is little or no market activity for the same or similar instruments, the Company estimates fair values using methods, models and assumptions that management believes a hypothetical market participant would use to determine a current transaction price. These valuation techniques involve some level of management estimation and judgment that becomes significant with increasingly complex instruments or pricing models. Where appropriate, adjustments are included to reflect the risk inherent in a particular methodology, model or input used.

The Company's financial assets and liabilities carried at fair value have been classified based upon a fair value hierarchy. The hierarchy gives the highest ranking to fair values determined using unadjusted quoted prices in active markets for identical assets and liabilities (Level 1) and the lowest ranking to fair values determined using methodologies and models with unobservable inputs (Level 3). The classification of an asset or a liability is based on the lowest level input that is significant to its measurement. For example, a Level 3 fair value measurement may include inputs that are both observable (Levels 1 and 2) and unobservable (Level 3). The levels of the fair value hierarchy are as follows:

- Level 1—Values are unadjusted quoted prices for identical assets and liabilities in active markets accessible at the measurement date. Active markets provide pricing data for trades occurring at least weekly and include exchanges and dealer markets.
- Level 2—Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.
- Level 3—Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Company's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

Fair value on a recurring basis

The following tables present information about the Company's assets and liabilities that were measured at fair value on a recurring basis as of June 30, 2025 and December 31, 2024, and indicates the fair value hierarchy of the valuation techniques the Company utilized to determine such fair value.

	June 30, 2025	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Derivative assets:				
Interest rate caps (Note 12)	\$ 4,296	\$ —	\$ 4,296	\$ —
Derivative liabilities:				
Interest rate caps (Note 12)	\$ 1,628	\$ —	\$ 1,628	\$ —
	December 31, 2024	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Derivative assets:				
Interest rate caps (Note 12)	\$ 12,500	\$ —	\$ 12,500	\$ —
Derivative liabilities:				
Interest rate caps (Note 12)	\$ 710	\$ —	\$ 710	\$ —

ECOVYST INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts)
(unaudited)

Derivative contracts

Derivative assets and liabilities can be exchange-traded or traded over-the-counter (“OTC”). The Company generally values exchange-traded derivatives using models that calibrate to market transactions and eliminate timing differences between the closing price of the exchange-traded derivatives and their underlying instruments. OTC derivatives are valued using market transactions and other market evidence whenever possible, including market-based inputs to models, model calibration to market transactions, broker or dealer quotations or alternative pricing sources with reasonable levels of price transparency. When models are used, the selection of a particular model to value an OTC derivative depends on the contractual terms of, and specific risks inherent in, the instrument as well as the availability of pricing information in the market. The Company generally uses similar models to value similar instruments. Valuation models require a variety of inputs, including contractual terms, market prices and rates, forward curves, measures of volatility, and correlations of such inputs. For OTC derivatives that trade in liquid markets, such as forward contracts, swaps and options, model inputs can generally be corroborated by observable market data by correlation or other means, and model selection does not involve significant management judgment.

As of June 30, 2025, the Company had interest rate caps that were fair valued using Level 2 inputs. In addition, the Company applies a credit valuation adjustment to reflect credit risk which is calculated based on credit default swaps. To the extent that the Company’s net exposure under a specific master agreement is an asset, the Company utilizes the counterparty’s default swap rate. If the net exposure under a specific master agreement is a liability, the Company utilizes a default swap rate comparable to Ecovyst. The credit valuation adjustment is added to the discounted fair value to reflect the exit price that a market participant would be willing to receive to assume the Company’s liabilities or that a market participant would be willing to pay for the Company’s assets.

Fair value on a non-recurring basis

Non-marketable equity securities

The Company’s non-marketable equity securities consist of an investment in a privately-held company without readily determinable market values. Non-marketable equity securities are accounted for using the measurement alternative, defined as cost less impairment, if any, plus or minus adjustments from observable price changes for identical or similar securities of the same issuer. Adjustments to fair value or impairments, if any, are recorded in the condensed consolidated statements of income.

In July 2024, the Company paid \$4,500 for a minority equity investment in Pajarito Powder LLC (“Pajarito”), an innovative materials science company that focuses on supports and catalysts required for the manufacture and operation of electrolyzers and fuel cells. The investment is recorded in other long-term assets in the condensed consolidated balance sheet.

As of June 30, 2025, the carrying value in Pajarito was \$4,500. There were no remeasurement events or recognized gains or losses for the three and six months ended June 30, 2025.

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5. Stockholders' Equity:

Accumulated Other Comprehensive Loss

The following tables present the tax effects of each component of other comprehensive income (loss) for the three and six months ended June 30, 2025 and 2024, respectively:

	Three months ended June 30,					
	2025			2024		
	Pre-tax amount	Tax benefit/(expense)	After-tax amount	Pre-tax amount	Tax benefit/(expense)	After-tax amount
Defined benefit and other postretirement plans:						
Net gain	\$ 226	\$ (55)	\$ 171	\$ 714	\$ (178)	\$ 536
Net prior service cost	—	—	—	(7)	1	(6)
Benefit plans, net	226	(55)	171	707	(177)	530
Net loss from hedging activities	(3,214)	804	(2,410)	(1,433)	358	(1,075)
Foreign currency translation	8,582	—	8,582	(679)	—	(679)
Other comprehensive income (loss)	<u>\$ 5,594</u>	<u>\$ 749</u>	<u>\$ 6,343</u>	<u>\$ (1,405)</u>	<u>\$ 181</u>	<u>\$ (1,224)</u>

	Six months ended June 30,					
	2025			2024		
	Pre-tax amount	Tax benefit/(expense)	After-tax amount	Pre-tax amount	Tax benefit/(expense)	After-tax amount
Defined benefit and other postretirement plans:						
Net gain	\$ 225	\$ (55)	\$ 170	\$ 713	\$ (178)	\$ 535
Net prior service cost	—	—	—	(15)	4	(11)
Benefit plans, net	225	(55)	170	698	(174)	524
Net (loss) gain from hedging activities	(8,952)	2,238	(6,714)	3,719	(930)	2,789
Foreign currency translation	13,113	—	13,113	(2,363)	—	(2,363)
Other comprehensive income	<u>\$ 4,386</u>	<u>\$ 2,183</u>	<u>\$ 6,569</u>	<u>\$ 2,054</u>	<u>\$ (1,104)</u>	<u>\$ 950</u>

The following tables present the changes in accumulated other comprehensive income (loss) ("AOCI"), net of tax, by component for the six months ended June 30, 2025 and 2024, respectively:

	Defined benefit and other postretirement plans	Net gain (loss) from hedging activities	Foreign currency translation	Total
December 31, 2024	\$ 1,467	\$ 9,902	\$ (18,776)	\$ (7,407)
Other comprehensive income (loss) before reclassifications	172	(3,545)	13,113	9,740
Amounts reclassified from AOCI ⁽¹⁾	(2)	(3,169)	—	(3,171)
Net current period other comprehensive income (loss)	170	(6,714)	13,113	6,569
June 30, 2025	<u>\$ 1,637</u>	<u>\$ 3,188</u>	<u>\$ (5,663)</u>	<u>\$ (838)</u>
December 31, 2023	\$ 612	\$ 12,546	\$ (14,116)	\$ (958)
Other comprehensive income (loss) before reclassifications	540	9,778	(2,363)	7,955
Amounts reclassified from AOCI ⁽¹⁾	(16)	(6,989)	—	(7,005)
Net current period other comprehensive income (loss)	524	2,789	(2,363)	950
June 30, 2024	<u>\$ 1,136</u>	<u>\$ 15,335</u>	<u>\$ (16,479)</u>	<u>\$ (8)</u>

⁽¹⁾ See the following table for details about these reclassifications. Amounts in parentheses indicate debits.

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The following table presents the reclassifications out of AOCI for the three and six months ended June 30, 2025 and 2024, respectively:

Details about AOCI Components	Amounts reclassified from AOCI ⁽¹⁾				Affected line item where income is presented
	Three months ended June 30,		Six months ended June 30,		
	2025	2024	2025	2024	
Amortization of defined benefit and other postretirement items:					
Net loss	\$ 2	\$ 6	\$ 3	\$ 7	Other expense ⁽²⁾
Net prior service cost	—	7	—	15	Other expense ⁽²⁾
	2	13	3	22	Total before tax
	(1)	(3)	(1)	(6)	Tax benefit
	<u>\$ 1</u>	<u>\$ 10</u>	<u>\$ 2</u>	<u>\$ 16</u>	Net of tax
Gains and losses on cash flow hedges:					
Interest rate caps	\$ 2,085	\$ 4,662	\$ 4,225	\$ 9,318	Interest expense
	(521)	(1,166)	(1,056)	(2,329)	Tax benefit
	<u>\$ 1,564</u>	<u>\$ 3,496</u>	<u>\$ 3,169</u>	<u>\$ 6,989</u>	Net of tax
Total reclassifications for the period	<u>\$ 1,565</u>	<u>\$ 3,506</u>	<u>\$ 3,171</u>	<u>\$ 7,005</u>	Net of tax

⁽¹⁾ Amounts in parentheses indicate debits to profit/loss.

⁽²⁾ These AOCI components are components of net periodic pension and other postretirement cost (see Note 14 to these condensed consolidated financial statements for additional details).

Treasury Stock Repurchases

2022 Stock Repurchase Program

On April 27, 2022, the Board approved a stock repurchase program that authorized the Company to purchase up to \$50,000 of the Company's common stock over the four-year period from the date of approval. Under the plan, the Company is permitted to repurchase shares from time to time for cash in open market transactions or in privately negotiated transactions in accordance with applicable federal securities laws, with the Company determining the timing and the amount of any repurchases based on its evaluation of market conditions, share price and other factors.

During the six months ended June 30, 2025, the Company repurchased 2,926,152 shares on the open market at an average price of \$7.47 per share, for a total of \$21,859, excluding brokerage commissions and accrued excise tax. During the six months ended June 30, 2025, the Company accrued \$151 of excise tax related to these repurchases, net of shares issued under the Company's equity incentive program (see Note 18 to these condensed consolidated financial statements). As of June 30, 2025, \$207,735 was available for share repurchases under the program.

During the six months ended June 30, 2024, the Company repurchased 552,081 shares on the open market at an average price of \$9.05 per share, for a total of \$4,998, excluding brokerage commissions and accrued excise tax. During the six months ended June 30, 2024, the Company did not need to accrue excise tax related to these repurchases, net of shares issued under the Company's equity incentive program (see Note 18 to these condensed consolidated financial statements).

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Tax Withholdings on Equity Award Vesting

In connection with the vesting of restricted stock awards (“RSA” or “RSAs”), restricted stock units (“RSU” or “RSUs”) and performance stock units (“PSU” or “PSUs”), shares of common stock may be delivered to the Company by employees to satisfy withholding tax obligations at the instruction of the employee award holders. These transactions, when they occur, are accounted for as stock repurchases by the Company, with the shares returned to treasury stock at a cost representing the payment by the Company of the tax obligations on behalf of the employees in lieu of shares for the vesting event. There were 189,446 and 128,801 shares delivered to the Company to cover tax payments for the six months ended June 30, 2025 and 2024, respectively, and the fair value of those shares withheld were \$1,477 and \$1,218 for the six months ended June 30, 2025 and 2024, respectively.

6. Goodwill:

The change in the carrying amount of goodwill for the six months ended June 30, 2025 is summarized as follows:

	Ecoservices	Advanced Materials & Catalysts	Total
Balance as of December 31, 2024	\$ 326,589	\$ 77,513	\$ 404,102
Goodwill recognized (Note 7)	363	—	363
Foreign exchange impact	—	2,284	2,284
Balance as of June 30, 2025	<u>\$ 326,952</u>	<u>\$ 79,797</u>	<u>\$ 406,749</u>

The Company completes its annual goodwill and indefinite-lived intangible assets impairment test during the fourth quarter of each year, or more frequently if triggering events indicate a possible impairment. The Company determined the fair value of its reporting units using both a market approach and an income, or discounted cash flow, approach. As of October 1, 2024, the date of the Company’s most recent quantitative assessments, the fair values of each of the Company’s reporting units and the fair values of the Company’s indefinite-lived trade names and trademarks exceeded their respective carrying values.

During the six months ended June 30, 2025, the Company did not identify any events or circumstances that would more likely than not reduce the fair value of the Company’s reporting units below their respective carrying values.

The estimated fair value of the Advanced Materials & Catalysts reporting unit exceeded its carrying value on October 1, 2024 by over 15%. Prolonged unfavorable effects or results of the current strategic review could adversely impact the estimated fair value of the Advanced Materials & Catalysts reporting unit in future periods and may result in impairment charges.

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7. Acquisition:

On May 6, 2025 (the “Closing Date”), the Company completed its acquisition of the sulfuric acid production assets of Cornerstone Chemical Company LLC (“Cornerstone”) located in Waggaman, Louisiana. As part of an asset purchase agreement (the “Acquisition”), the Company paid \$41,315 in cash, consisting of the \$35,000 purchase price plus \$6,315 of adjustments for working capital, pursuant to the agreement. The sulfuric acid production assets will be used to increase capacity of virgin sulfuric acid and sulfuric acid regeneration services to current and future customers.

The Acquisition is a business combination, therefore the acquisition method was applied. Under the acquisition method, the purchase price was allocated to the identifiable assets acquired based on the fair values of the identifiable assets acquired as of the Closing Date. The excess of the purchase price over fair values of the identifiable assets acquired was recorded to goodwill.

The table below presents the provisional fair values allocated to the assets acquired. The purchase accounting and purchase price allocation for Cornerstone are preliminary and the Company continues to refine the preliminary valuation of certain acquired assets which could impact the amount of residual goodwill recorded. The Company intends to finalize the amounts recognized as it obtains the information necessary to complete the analysis, but no later than one year from the date of the acquisition. Final determination of the fair values may result in further adjustments to the values presented in the following table:

	Preliminary Purchase Price Allocation
Cash paid	\$ 41,315
Recognized amounts of identifiable assets acquired:	
Accounts receivable	\$ 9,812
Inventories	3,055
Property, plant and equipment	25,000
Other intangible assets	2,390
Other long-term assets	695
Fair value of identifiable assets acquired	40,952
Goodwill	363
Total assets acquired	\$ 41,315

Adjustments to the preliminary amounts during the measurement period that result in changes to depreciation, amortization or other income effects will be recognized in the reporting period(s) in which the adjustments are determined.

In accordance with the requirements of the purchase method of accounting for acquisitions, accounts receivable and inventories were recorded at fair market value. As of the Closing Date, the fair value of accounts receivable approximated historical cost. The gross contractual amount of accounts receivable at the Closing Date was \$9,812, of which there was no amount deemed uncollectible. Fair value of inventory is defined as estimated selling prices less the sum of (a) costs of disposal and (b) a reasonable profit allowance for the selling effort of the acquiring entity.

Prior to the acquisition, the Company had a preexisting relationship with Cornerstone. The Company had a net payable of \$619 for a sulfuric acid exchange balance. As part of the acquisition terms, the payable was settled at cost, which was recorded separate from the business combination.

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The valuation of intangibles assets acquired and the related weighted-average amortization period are as follows:

	Amount	Weighted-Average Expected Useful Life (in years)
Intangible assets subject to amortization:		
Customer relationships	\$ 2,390	15

Net sales and net income attributable to Cornerstone during the period from the Closing Date through June 30, 2025 were immaterial. Pro forma financial information has not been presented as it is immaterial for the three and six months ended June 30, 2025. Acquisition and integration costs were \$806 and \$2,755 for the three and six months ended June 30, 2025, respectively, and are included in other operating expense, net in the Company's condensed consolidated statements of income.

The Company entered into an agreement with Cornerstone to lease the land where the acquired assets are located for a 7 year term plus renewal options. Additionally, Cornerstone will charge the Company for site services and utilities for the location.

8. Other Operating Expense, Net:

A summary of other operating expense, net is as follows:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Amortization expense	\$ 2,655	\$ 2,644	\$ 5,298	\$ 5,289
Transaction and other related costs	2,661	140	4,528	198
Restructuring, integration and business optimization costs	1,030	159	1,167	385
Net loss (gain) on asset disposals	250	(34)	417	614
Other, net	2,656	199	3,023	288
Total other operating expense, net	\$ 9,252	\$ 3,108	\$ 14,433	\$ 6,774

9. Inventories, Net:

Inventories, net are classified and valued as follows:

	June 30, 2025	December 31, 2024
Finished products and work in process	\$ 60,466	\$ 54,124
Raw materials	6,434	3,002
Total inventories, net	\$ 66,900	\$ 57,126
Valued at lower of cost or market:		
LIFO basis	\$ 38,702	\$ 31,650
Valued at lower of cost and net realizable value:		
FIFO or average cost basis	28,198	25,476
Total inventories, net	\$ 66,900	\$ 57,126

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10. Investments in Affiliated Companies:

The Company accounts for investments in affiliated companies under the equity method. Affiliated companies accounted for on the equity basis as of June 30, 2025 are as follows:

Company	Country	Percent ownership
Zeolyst International	USA	50%
Zeolyst C.V.	Netherlands	50%

Following is summarized information of the combined investments⁽¹⁾:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Sales	\$ 68,579	\$ 70,644	\$ 158,109	\$ 127,505
Gross profit	13,522	16,751	41,952	33,929
Operating income	4,044	5,739	22,250	12,583
Net income	5,076	4,665	23,727	12,010

⁽¹⁾ Summarized information of the combined investments is presented at 100%; the Company's share of the net assets and net income of affiliates is calculated based on the percent ownership specified in the table above.

The Company's investments in affiliated companies balance as of June 30, 2025 and December 31, 2024 includes net purchase accounting fair value adjustments of \$153,918 and \$155,138, respectively, related to a prior business combination consisting primarily of goodwill and intangible assets such as technical know-how and trade names. Consolidated equity in net income from affiliates is net of \$610 and \$1,220 of amortization expense related to purchase accounting fair value adjustments for the three and six months ended June 30, 2025, respectively. Consolidated equity in net income from affiliates is net of \$940 and \$2,541 of amortization expense related to purchase accounting fair value adjustments for the three and six months ended June 30, 2024, respectively.

The Company had receivables due from affiliates of \$2,770 and \$2,794 as of June 30, 2025 and December 31, 2024, respectively, which were included in prepaid and other current assets in the condensed consolidated balance sheets. The Company had payables to affiliates of \$2,281 and \$929 as of June 30, 2025 and December 31, 2024, respectively, which were included in accrued liabilities in the condensed consolidated balance sheets. Receivables and payables due from/to affiliates are generally non-trade.

The Company had \$1,579 and \$2,461 of sales to affiliates for the three and six months ended June 30, 2025, respectively and \$1,110 of sales to affiliates for the three and six months ended June 30, 2024. There were no purchases from affiliates for the three and six months ended June 30, 2025 and 2024.

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11. Long-term Debt:

The summary of long-term debt is as follows:

	June 30, 2025	December 31, 2024
2025 Term Loan Facility	\$ 866,453	\$ 870,817
ABL Facility	—	—
Total debt	866,453	870,817
Original issue discount	(6,725)	(7,201)
Deferred financing costs	(3,114)	(2,787)
Total debt, net of original issue discount and deferred financing costs	856,614	860,829
Less: current portion	(8,730)	(8,730)
Total long-term debt, excluding current portion	\$ 847,884	\$ 852,099

Term Loan Facility

In June 2024, the Company amended its Term Loan Credit Agreement dated as of June 9, 2021 to, among other things, (a) reduce the interest rate applicable to all outstanding Secured Overnight Financing Rate (“SOFR”) term loans to a rate equal to the forward-looking term rate based on SOFR as administered by the Federal Reserve Bank of New York (“Term SOFR”) plus 2.25% per annum from a maximum of adjusted Term SOFR plus 2.75% per annum, (b) reduce the interest rate applicable to all outstanding base rate term loans to the alternate base rate plus 1.25% per annum from a maximum of the alternate base rate plus 1.75% per annum and (c) extend the maturity date of all outstanding term loans to June 12, 2031. As a result of the amendment, there is no longer a credit spread adjustment of 10 basis points.

In January 2025, the Company amended its Term Loan Credit Agreement dated as of June 12, 2024 to, among other things, (a) reduce the interest rate applicable to all outstanding SOFR term loans to Term SOFR plus 2.00% per annum from a maximum of Term SOFR plus 2.25% per annum and (b) reduce the interest rate applicable to all outstanding base rate term loans to the alternate base rate plus 1.00% per annum from a maximum of the alternate base rate plus 1.25% per annum (the amended term loans, the “2025 Term Loan Facility”). The Company evaluated the terms of the amendments in accordance with *ASC 470-50 Debt - Modification and Extinguishment* and determined that both amendments were a modification of debt. As a result of the January 2025 amendment, the Company recorded \$960 of third-party financing costs within debt modification and extinguishment costs in the condensed consolidated statements of income for the six months ended June 30, 2025. No third-party financing costs were recorded for the three months ended June 30, 2025, and no original issue discount was paid for the three and six months ended June 30, 2025. As a result of the June 2024 amendment, the Company recorded \$4,471 of third-party financing costs within debt modification and extinguishment costs in the condensed consolidated statements of income for the three and six months ended June 30, 2024 and capitalized \$2,183 of original issued discount within long-term debt, excluding current portion in the condensed consolidated balance sheets during the quarter ended June 30, 2024. In addition, \$89 of previous unamortized deferred financing costs and original issue discount associated with the previously outstanding debt were written off as debt modification and extinguishment costs for the three and six months ended June 30, 2024.

The interest rate on the 2025 Term Loan Facility was 6.29% as of June 30, 2025.

ABL Facility

The borrowings under the senior secured asset-based lending revolving credit facility (“ABL Facility”) bear interest at a rate equal to an adjusted Term SOFR or the base rate plus a margin of between 1.25% to 1.75% or 0.25% to 0.75%, respectively. The interest rate on the ABL Facility was 7.75% as of June 30, 2025.

In April 2025, the Company amended its ABL credit agreement (“ABL Credit Agreement”) to, among other things, (a) reallocate all European revolving loan commitments thereunder as United States revolving loan commitments, (b) extend the maturity date with respect to borrowings under the ABL Credit Agreement by over three years to April 10, 2030 (subject to acceleration under certain circumstances), (c) reduce the interest rate applicable to outstanding revolving loans that bear interest at a rate equal to Term SOFR by removing the credit spread adjustment that was applied to Term SOFR in the ABL Credit Agreement in calculating adjusted Term SOFR, and (d) reduce the frequency of borrowing base reporting, field examinations and appraisals (subject to higher frequency under certain circumstances). As a result of the amendment, the Company capitalized \$551 of deferred financing costs within long-term debt, excluding current portion in the condensed consolidated balance sheets during the quarter ended June 30, 2025.

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Fair Value of Debt

The fair value of a financial instrument is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. As of June 30, 2025 and December 31, 2024, the fair value of the Company's term loan facility was \$859,954 and \$874,083, respectively. The fair value is classified as Level 2 based upon the fair value hierarchy (see Note 4 to these condensed consolidated financial statements for further information on fair value measurements).

12. Financial Instruments:

The Company uses interest rate related derivative instruments to manage its exposure to changes in interest rates on its variable-rate debt instruments. The Company does not speculate using derivative instruments.

By using derivative financial instruments to hedge exposures to changes in interest rates, the Company exposes itself to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. When the fair value of a derivative contract is an asset, the counterparty owes the Company, which creates credit risk for the Company. When the fair value of a derivative contract is a liability, the Company owes the counterparty and therefore, the Company is not exposed to the counterparty's credit risk in those circumstances. The Company minimizes counterparty credit risk in derivative instruments by entering into transactions with high quality counterparties. The derivative instruments entered into by the Company do not contain credit-risk-related contingent features.

Market risk is the adverse effect on the value of a derivative instrument that results from a change in interest rates. The market risk associated with the Company's derivative instruments is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

Use of Derivative Financial Instruments to Manage Interest Rate Risk

The Company is exposed to fluctuations in interest rates on its senior secured credit facilities. Changes in interest rates will not affect the market value of such debt but will affect the Company's interest payments over the term of the loans. Likewise, an increase in interest rates could have a material impact on the Company's condensed consolidated statements of cash flows. The Company hedges the interest rate fluctuations on debt obligations through interest rate cap agreements. The Company records these agreements at fair value as assets or liabilities in the condensed consolidated balance sheets. As the derivatives are designated and qualify as cash flow hedges, the gains or losses on the interest rate cap agreements are recorded in stockholders' equity as a component of other comprehensive income, net of tax. Reclassifications of the gains and losses on the interest rate cap agreements into earnings are recorded as part of interest expense in the condensed consolidated statements of income as the Company makes its interest payments on the hedged portion of its senior secured credit facilities. Fair value is determined based on estimated amounts that would be received or paid to terminate the contracts at the reporting date based on quoted market prices.

The following table provides a summary of the Company's interest rate cap agreements:

Financial instrument	Number of instruments	In effect as of June 30, 2025	Current notional amount of instruments in effect	Annuitized premium of instruments in effect	Cap rate in effect for all agreements at June 30, 2025
Interest rate caps	4	3	\$ 625,000	\$ 35,285	1.00 %

The current notional amounts of the three interest rate cap agreements in effect at June 30, 2025 are \$250,000, \$175,000 and \$200,000. The Company entered into a \$250,000 interest rate cap to mitigate interest rate volatility from September 2023 to October 2025, a \$75,000 interest rate cap agreement to mitigate interest rate volatility from August 2024 to July 2026 and a \$200,000 interest rate cap agreement to mitigate interest rate volatility from November 2024 to October 2025. The \$200,000 interest rate cap agreement will increase to \$450,000 to mitigate interest rate volatility from November 2025 to October 2026.

The Company also entered into a \$200,000 forward starting interest rate cap agreement to mitigate interest volatility from August 2026 to July 2028.

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The fair values of derivative instruments held as of June 30, 2025 and December 31, 2024, respectively, are shown below:

	Balance sheet location	June 30, 2025	December 31, 2024
<i>Derivative assets</i>			
Derivatives designated as cash flow hedges:			
Interest rate caps	Prepaid and other current assets	\$ 4,007	\$ 6,532
Interest rate caps	Other long-term assets	289	5,968
Total derivative assets		<u>\$ 4,296</u>	<u>\$ 12,500</u>
<i>Derivative liabilities</i>			
Derivatives designated as cash flow hedges:			
Interest rate caps	Accrued liabilities	\$ 619	\$ 235
Interest rate caps	Other long-term liabilities	1,009	475
Total derivative liabilities		<u>\$ 1,628</u>	<u>\$ 710</u>

The following tables show the effect of the Company's derivative instruments designated as cash flow hedges on AOCI and the condensed consolidated statements of income for the three and six months ended June 30, 2025 and 2024, respectively:

	Amount of (loss) gain recognized in OCI			
	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Interest rate caps	\$ (1,129)	\$ 3,229	\$ (4,727)	\$ 13,037

	Amount of (loss) gain reclassified from AOCI			
	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Interest rate caps	\$ (2,085)	\$ (4,662)	\$ (4,225)	\$ (9,318)

	Amount of loss reclassified into income			
	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Interest rate caps	\$ 2,085	\$ 4,662	\$ 4,225	\$ 9,318

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The following table shows the amounts in the line items presented in the condensed consolidated statements of income in which the effects of derivatives designated as cash flow hedges are recorded for the three and six months ended June 30, 2025 and 2024, respectively:

		Three months ended June 30,	
		2025	2024
	Location and amount of gain (loss) recognized in income on cash flow hedging relationships		
Interest rate caps	Interest expense	\$ (11,117)	\$ (12,895)

		Six months ended June 30,	
		2025	2024
Interest rate caps	Interest expense	\$ (22,127)	\$ (26,304)

The amount of net unrealized gains in AOCI related to the Company's cash flow hedges that is expected to be reclassified to the condensed consolidated statements of income over the next twelve months is \$4,137 as of June 30, 2025.

13. Income Taxes:

The effective income tax rate for the three months ended June 30, 2025 was 25.6%, compared to 27.1% for the three months ended June 30, 2024. The effective income tax rate for the six months ended June 30, 2025 was 38.8%, compared to 30.9% for the six months ended June 30, 2024. The Company's effective income tax rates for the three and six months ended June 30, 2025 and 2024, respectively, fluctuated primarily due to the increased discrete tax impact relative to pre-tax book income related to a stock compensation shortfall, state tax law changes, state tax refunds associated with prior tax years and expense related to accrued penalties and interest on historical uncertain tax positions.

The difference between the U.S. federal statutory income tax rate and the Company's effective income tax rate for the six months ended June 30, 2025 was mainly due to state and local taxes, a shortfall tax expense related to stock compensation, state and local tax law changes and a tax benefit related to state tax refunds associated with prior tax years.

The difference between the U.S. federal statutory income tax rate and the Company's effective income tax rate for the six months ended June 30, 2024 was mainly due to state and local taxes, a discrete shortfall tax expense related to stock compensation and a discrete tax expense associated with the recording of accrued penalties and interest on historical uncertain tax positions.

On July 4, 2025, H.R.1, the One Big Beautiful Bill Act ("OBBBA"), was enacted in the U.S. The OBBBA includes significant provisions, such as the permanent extension of certain expiring provisions of the Tax Cuts and Jobs Act, modifications to the international tax framework and the restoration of favorable tax treatment for certain business provisions. The legislation has multiple effective dates, with certain provisions effective in 2025 and others implemented through 2027. We are currently assessing its impact on our condensed consolidated financial statements.

14. Benefit Plans:

The following tables present the components of net periodic expense (benefit) for the Company-sponsored defined benefit pension and postretirement plans, which cover certain employees and retirees located in the U.S.:

Defined Benefit Pension Plans

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Interest cost	\$ 820	\$ 808	\$ 1,642	\$ 1,616
Expected return on plan assets	(808)	(827)	(1,617)	(1,654)
Settlement gain	(1)	(6)	(1)	(6)
Net periodic expense (benefit)	\$ 11	\$ (25)	\$ 24	\$ (44)

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Other Postretirement Benefit Plan

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Interest cost	\$ 7	\$ 6	\$ 13	\$ 12
Amortization of prior service credit	—	(7)	—	(15)
Amortization of net gain	(1)	—	(2)	(1)
Net periodic expense (benefit)	<u>\$ 6</u>	<u>\$ (1)</u>	<u>\$ 11</u>	<u>\$ (4)</u>

All components of net periodic expense (benefit) are presented within other expense, net in the Company's condensed consolidated statements of income.

15. Commitments and Contingent Liabilities:

There is a risk of environmental impact in the Company's manufacturing operations. The Company's environmental policies and practices are designed to comply with existing laws and regulations and to minimize the possibility of significant environmental impact. The Company is also subject to various other lawsuits and claims with respect to matters such as governmental regulations, labor and other actions arising out of the normal course of business. All claims that are probable and reasonably estimable have been accrued for in the Company's condensed consolidated financial statements. When these matters are ultimately concluded and determined, the Company believes that there will be no material adverse effect on its condensed consolidated financial position, results of operations or liquidity.

16. Related Party Transactions:

The Company maintains certain policies and procedures for the review, approval and ratification of related party transactions to ensure that all transactions with selected parties are fair, reasonable and in the Company's best interests. All significant relationships and transactions are separately identified by management if they meet the definition of a related party or a related party transaction. Related party transactions include transactions that occurred during the year, or are currently proposed, in which the Company was or will be a participant, and for which any related person had or will have a direct or indirect material interest. All related party transactions are reviewed, approved and documented by the appropriate level of the Company's management in accordance with these policies and procedures.

Joint Venture Agreement

The Company entered into a joint venture agreement (the "ZI Partnership Agreement") in 1988 with Shell Catalysts & Technologies, an affiliate of Royal Dutch Shell plc, to form Zeolyst International, a 50/50 joint venture partnership (the "Partnership"). Under the terms of the ZI Partnership Agreement, the Partnership leases certain land used in its Kansas City production facilities from Ecovyst. This lease, which has been recorded as an operating lease and with evergreen terms as long as the ZI Partnership Agreement is in place, provided for rental payments to the Company of \$78 and \$155 for the three and six months ended June 30, 2025 and 2024, respectively. These rental payments were included in cost of goods sold in the condensed consolidated statements of income. The Partnership had no sales to the Company for the three and six months ended June 30, 2025 and 2024.

The Partnership purchases certain raw materials from the Company and was charged for various manufacturing costs incurred at the Company's Kansas City production facility. The amount of these costs charged to the Partnership were \$5,142 and \$9,758 for the three and six months ended June 30, 2025, respectively and \$6,050 and \$10,084 for the three and six months ended June 30, 2024, respectively, which were included in cost of goods sold in the condensed consolidated statements of income. In addition, the Partnership was charged certain product demonstration costs of \$259 and \$485 for the three and six months ended June 30, 2025, respectively and \$238 and \$595 for the three and six months ended June 30, 2024, respectively, which were also included in cost of goods sold in the condensed consolidated statements of income.

Certain administrative, marketing, engineering, management-related and research and development services are provided to the Partnership by the Company. The Partnership was charged \$4,121 and \$8,243 for the three and six months ended June 30, 2025 and \$4,600 and \$8,900 for the three and six months ended June 30, 2024, respectively, which were included in selling, general and administrative expenses in the condensed consolidated statements of income.

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The Company had an accounts receivable from the Partnership of \$2,770 and \$2,794 as of June 30, 2025 and December 31, 2024, respectively, which were included in prepaid and other current assets in the condensed consolidated balance sheet. Accounts payable to the Partnership was immaterial as of June 30, 2025. There were no accounts payable with the Partnership as of December 31, 2024.

17. Reportable Segments:

Summarized financial information for the Company's reportable segments is shown in the following table:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Sales:				
Ecoservices	\$ 176,065	\$ 153,958	\$ 319,175	\$ 295,560
Advanced Materials & Catalysts ⁽¹⁾	24,063	28,862	43,151	47,797
Total	<u>\$ 200,128</u>	<u>\$ 182,820</u>	<u>\$ 362,326</u>	<u>\$ 343,357</u>
Adjusted EBITDA:⁽²⁾				
Ecoservices	\$ 49,772	\$ 49,709	\$ 78,296	\$ 91,203
Advanced Materials & Catalysts ⁽³⁾	13,717	14,717	31,221	25,846
Adjusted EBITDA from reportable segments	<u>\$ 63,489</u>	<u>\$ 64,426</u>	<u>\$ 109,517</u>	<u>\$ 117,049</u>

⁽¹⁾ The Company does not record its proportionate share of sales from the Zeolyst Joint Venture accounted for using the equity method as revenue and such sales are not consolidated within its results of operations. See Note 10 to these condensed consolidated financial statements for further information. The Company's proportionate share of sales from the Zeolyst Joint Venture was \$28,444 and \$66,186 for the three and six months ended June 30, 2025, respectively. The Company's proportionate share of sales from the Zeolyst Joint Venture was \$29,024 and \$52,505 for the three and six months ended June 30, 2024, respectively.

⁽²⁾ The Company defines Adjusted EBITDA as EBITDA adjusted for certain items as noted in the reconciliation below. Management evaluates the performance of its segments and allocates resources based on several factors, of which the primary measure is Adjusted EBITDA. Adjusted EBITDA should not be considered as an alternative to net income as an indicator of the Company's operating performance. Adjusted EBITDA as defined by the Company may not be comparable with EBITDA or Adjusted EBITDA as defined by other companies.

⁽³⁾ The Adjusted EBITDA for the Company's Advanced Materials & Catalysts segment reflects the Company's 50% portion of the earnings from the Zeolyst Joint Venture that have been recorded as equity in net income in its condensed consolidated statements of income and includes Zeolyst Joint Venture adjustments on a proportionate basis based on the Company's 50% ownership interest. For the three months ended June 30, 2025, the Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$5,722, which includes \$1,928 of equity in net income plus \$610 of amortization of investment in affiliate step-up and \$3,184 of joint venture depreciation, amortization and interest. For the six months ended June 30, 2025, the Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$18,403, which includes \$10,844 of equity in net income plus \$1,220 of amortization of investment in affiliate step-up and \$6,339 of joint venture depreciation, amortization and interest.

For the three months ended June 30, 2024, the Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$5,559, which includes \$1,392 of equity in net income plus \$940 of amortization of investment in affiliate step-up and \$3,227 of joint venture depreciation, amortization and interest. For the six months ended June 30, 2024, the Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$12,486, which includes \$3,464 of equity in net income plus \$2,541 of amortization of investment in affiliate step-up and \$6,481 of joint venture depreciation, amortization and interest.

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The following tables reconcile sales to Adjusted EBITDA from reportable segments:

Three months ended June 30, 2025			
	Ecoservices	Advanced Materials & Catalysts	Total
Sales ⁽¹⁾	\$ 176,065	\$ 24,063	\$ 200,128
Less: ⁽²⁾			
Cost of goods sold	119,313	11,822	
Selling, general and administrative expenses	6,776	3,934	
Other segment items ⁽³⁾	204	312	
Add:			
Adjusted EBITDA from the Zeolyst Joint Venture	—	5,722	
Adjusted EBITDA from reportable segments	\$ 49,772	\$ 13,717	\$ 63,489
Three months ended June 30, 2024			
	Ecoservices	Advanced Materials & Catalysts	Total
Sales ⁽¹⁾	\$ 153,958	\$ 28,862	\$ 182,820
Less: ⁽²⁾			
Cost of goods sold	97,404	15,843	
Selling, general and administrative expenses	6,861	3,764	
Other segment items ⁽³⁾	(16)	97	
Add:			
Adjusted EBITDA from the Zeolyst Joint Venture	—	5,559	
Adjusted EBITDA from reportable segments	\$ 49,709	\$ 14,717	\$ 64,426
Six months ended June 30, 2025			
	Ecoservices	Advanced Materials & Catalysts	Total
Sales ⁽¹⁾	\$ 319,175	\$ 43,151	\$ 362,326
Less: ⁽²⁾			
Cost of goods sold	227,455	22,223	
Selling, general and administrative expenses	13,212	7,834	
Other segment items ⁽³⁾	212	276	
Add:			
Adjusted EBITDA from the Zeolyst Joint Venture	—	18,403	
Adjusted EBITDA from reportable segments	\$ 78,296	\$ 31,221	\$ 109,517

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	Six months ended June 30, 2024		
	Ecoservices	Advanced Materials & Catalysts	Total
Sales ⁽¹⁾	\$ 295,560	\$ 47,797	\$ 343,357
Less: ⁽²⁾			
Cost of goods sold	190,970	26,984	
Selling, general and administrative expenses	13,387	7,345	
Other segment items ⁽³⁾	—	108	
Add:			
Adjusted EBITDA from the Zeolyst Joint Venture	—	12,486	
Adjusted EBITDA from reportable segments	\$ 91,203	\$ 25,846	\$ 117,049

⁽¹⁾ The Company does not record its proportionate share of sales from the Zeolyst Joint Venture accounted for using the equity method as revenue and such sales are not consolidated within its results of operations. See Note 10 to these condensed consolidated financial statements for further information. The Company's proportionate share of sales from the Zeolyst Joint Venture was \$28,444 and \$66,186 for the three and six months ended June 30, 2025, respectively. The Company's proportionate share of sales from the Zeolyst Joint Venture was \$29,024 and \$52,505 for the three and six months ended June 30, 2024, respectively.

⁽²⁾ The significant expense categories and amounts align with the segment-level information that is regularly provided to the CODM. All lines exclude depreciation, amortization and other items as noted in the reconciliation below.

⁽³⁾ Other segment items include other operating (income) expense, foreign currency exchange (gains) losses and other (income) expense.

The following table reconciles Adjusted EBITDA from reportable segments to income from continuing operations before income taxes:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Adjusted EBITDA from reportable segments	\$ 63,489	\$ 64,426	\$ 109,517	\$ 117,049
Less:				
Interest expense, net	11,117	12,895	22,127	26,304
Depreciation and amortization	23,944	21,624	47,066	43,557
Unallocated corporate expenses	7,754	7,532	14,876	14,613
Joint venture depreciation, amortization and interest	3,184	3,227	6,339	6,481
Amortization of investment in affiliate step-up	610	940	1,220	2,541
Debt modification and extinguishment costs	—	4,560	960	4,560
Net loss (gain) on asset disposals	250	(34)	417	614
Foreign exchange (gain) loss	(24)	(99)	122	79
LIFO benefit	(356)	(1,547)	(1,176)	(2,671)
Transaction and other related costs	2,661	140	4,528	198
Equity-based compensation	3,395	3,827	6,467	7,507
Restructuring, integration and business optimization expenses	1,030	159	1,167	385
Other	1,874	(173)	1,503	(894)
Income before income taxes	\$ 8,050	\$ 11,375	\$ 3,901	\$ 13,775

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Capital expenditures for the Company's reportable segments are shown in the following table:

	Six months ended June 30,	
	2025	2024
Capital expenditures:		
Ecoservices	\$ 37,182	\$ 29,327
Advanced Materials & Catalysts ⁽¹⁾	7,679	4,200
Other ⁽²⁾	4,664	3,122
Capital expenditures per the condensed consolidated statements of cash flows	<u>\$ 49,525</u>	<u>\$ 36,649</u>

⁽¹⁾ Excludes the Company's proportionate share of capital expenditures from the Zeolyst Joint Venture.

⁽²⁾ Includes corporate capital expenditures, the cash impact from changes in capital expenditures in accounts payable and capitalized interest.

18. Stock-Based Compensation:

The Company has an equity incentive plan under which it grants common stock awards to employees, directors and affiliates of the Company. At June 30, 2025, 6,878,222 shares of common stock were available for issuance under the plan. The Company settles these awards through the issuance of treasury shares under its equity incentive plan. The Company has granted RSAs, RSUs and PSUs as part of its equity incentive compensation program.

RSU

During the six months ended June 30, 2025, the Company granted 985,551 RSUs under its equity incentive plan. Each RSU provides the recipient with the right to receive a share of common stock subject to graded vesting terms based on service, which for the awards granted during the six months ended June 30, 2025, generally requires approximately one year of service for members of the Company's board of directors and approximately three years of service for employees. The value of the RSUs granted during the six months ended June 30, 2025 was based on the average of the high and low trading prices of the Company's common stock on the NYSE on the preceding trading day, in accordance with the Company's policy for valuing such awards. Compensation expense related to the RSUs is recognized on a straight-line basis over the respective vesting period.

PSU

2025 Grants

During the six months ended June 30, 2025, the Company granted 508,109 PSUs (at target) under its equity incentive plan. The PSUs granted during the six months ended June 30, 2025 provide the recipients with the right to receive shares of common stock dependent on 50% of a Company-specific financial performance target and 50% on the relative increase in the total shareholder return ("TSR") goal ("the Performance measures"). The Performance measures are measured independently of each other, but achievement of both metrics is measured on the same three-year performance period from January 1, 2025 through December 31, 2027 ("Performance period"). Depending on the Company's performance relative to the Performance measures, each PSU award recipient is eligible to receive a percentage of the target number of shares granted to the recipient, ranging from zero to 200%. The PSUs, to the extent earned, will vest on the date the Compensation Committee of the Company's Board of Directors ("Compensation Committee") certifies the achievement of the Performance measures for the Performance period, which will occur subsequent to the end of the Performance period and after the Company files its annual consolidated financial statements for the year ending December 31, 2027.

Achievement of the Company-specific financial performance target is measured based on the actual three-year cumulative results across the Performance period. The TSR goal is based on the Company's actual TSR performance against companies in the S&P 1500 Specialty Chemicals Index over the Performance period. The TSR goal, which determines how much of the 50% of the PSUs granted during 2025 may be earned, is considered a market condition as opposed to a vesting condition. Because a market condition is not considered a vesting condition, it is reflected in the grant date fair value of the award and the associated compensation cost based on the fair value of the award is recognized over the Performance period, regardless of whether the Company actually achieves the market condition or the level of achievement, as long as service is provided by the recipient.

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The Company used a Monte Carlo simulation to estimate the \$10.80 weighted average fair value of the awards granted, subject to the TSR goal during the six months ended June 30, 2025, with the following weighted average assumptions:

Expected dividend yield	— %
Risk-free interest rate	4.19 %
Expected volatility	40.39 %
Expected term (in years)	2.90

2022 Grants

In February 2025, the Compensation Committee certified the achievement of the performance metrics for the three-year period ended December 31, 2024, related to the PSUs granted during the year ended December 31, 2022. The PSUs granted during the year ended December 31, 2022 provide the recipients with the right to receive shares of common stock dependent on the achievement of a TSR goal and are generally subject to the provision of service through the vesting date of the award. The TSR goal was based on the Company's actual TSR percentage increase over the performance period. The awards vested during the six months ended June 30, 2025 with no percentage of the TSR goal earned.

Award Activity

The following table summarizes the activity for the Company's RSUs and PSUs for the six months ended June 30, 2025:

	Restricted Stock Units		Performance Stock Units	
	Number of units	Weighted average grant date fair value (per share)	Number of units	Weighted average grant date fair value (per share)
Nonvested as of December 31, 2024	1,977,373	\$ 9.37	1,353,409 ⁽¹⁾	\$ 11.10
Granted	985,551	\$ 7.76	508,109	\$ 9.28
Vested	(1,053,456)	\$ 9.53	—	\$ —
Forfeited	(100,814)	\$ 9.07	(187,495)	\$ 9.30
Nonvested as of June 30, 2025	<u>1,808,654</u>	<u>\$ 8.42</u>	<u>1,674,023 ⁽¹⁾</u>	<u>\$ 10.75</u>

⁽¹⁾ Based on target.

During the six months ended June 30, 2025, the Company did not grant any RSAs. Cash proceeds received by the Company from the exercise of stock options were not material for the six months ended June 30, 2025.

Stock-Based Compensation Expense

For the three months ended June 30, 2025 and 2024, stock-based compensation expense for the Company was \$3,395 and \$3,827, respectively. The associated income tax benefit based on the applicable statutory rate recognized in the condensed consolidated statements of income for the three months ended June 30, 2025 and 2024 was \$809 and \$939, respectively.

For the six months ended June 30, 2025 and 2024, stock-based compensation expense for the Company was \$6,467 and \$7,507, respectively. The associated income tax benefit based on the applicable statutory rate recognized in the condensed consolidated statements of income for the six months ended June 30, 2025 and 2024 was \$1,579 and \$1,841, respectively.

As of June 30, 2025, unrecognized compensation cost of \$11,333 for RSUs and \$7,264 for PSUs are considered probable of vesting and the weighted-average period over which these costs are expected to be recognized at June 30, 2025 was 1.81 years for the RSUs and 1.99 years for the PSUs.

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19. Earnings per Share:

Basic earnings per share is calculated as income available to common stockholders, divided by the weighted average number of common shares outstanding during the period. The weighted average number of common shares outstanding during the period for the computation of basic earnings per share excludes RSAs that have legally been issued but are nonvested during the period, as the sale of these shares is prohibited pending satisfaction of certain vesting conditions by the award recipients in order to earn the rights to the shares.

Diluted earnings per share is calculated as income available to common stockholders, divided by the weighted average number of common and potential common shares outstanding during the period, if dilutive. Potential common shares reflect (1) unvested RSAs and RSUs with service vesting conditions, (2) PSUs with vesting conditions considered probable of achievement and (3) options to purchase common stock, all of which have been included in the diluted earnings per share calculation using the treasury stock method.

The reconciliation from basic to diluted weighted average shares outstanding is as follows:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Weighted average shares outstanding – Basic	116,232,528	116,912,332	116,745,476	116,935,708
Dilutive effect of unvested common shares and RSUs with service conditions, PSUs considered probable of vesting and assumed stock option exercises and conversions	302,532	722,957	298,985	609,532
Weighted average shares outstanding – Diluted	<u>116,535,060</u>	<u>117,635,289</u>	<u>117,044,461</u>	<u>117,545,240</u>

Basic and diluted income per share are calculated as follows:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Numerator:				
Net income	\$ 5,986	\$ 8,295	\$ 2,389	\$ 9,516
Denominator:				
Weighted average shares outstanding – Basic	116,232,528	116,912,332	116,745,476	116,935,708
Weighted average shares outstanding – Diluted	116,535,060	117,635,289	117,044,461	117,545,240
Net income per share:				
Basic income per share	\$ 0.05	\$ 0.07	\$ 0.02	\$ 0.08
Diluted income per share	\$ 0.05	\$ 0.07	\$ 0.02	\$ 0.08

The table below presents the details of the Company's weighted average equity-based awards outstanding during each respective period that were excluded from the calculation of diluted earnings per share:

	Three months ended June 30,		Six months ended June 30,	
	2025	2024	2025	2024
Anti-dilutive RSUs and PSUs	1,535,776	431,837	1,158,741	481,281
Anti-dilutive stock options	367,100	367,100	367,100	367,100

Certain stock options to purchase shares of common stock were excluded from the computation of diluted earnings per share for the respective periods because the options' exercise price was greater than the average market price of the common shares. These stock options and anti-dilutive awards are not included in the dilution calculation, as their inclusion would have the effect of increasing diluted income per share.

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20. Supplemental Cash Flow Information:

The following table presents supplemental cash flow information for the Company:

	Six months ended June 30,	
	2025	2024
Cash paid during the period for:		
Income taxes, net of refunds	\$ 8,837	\$ 16,439
Interest ⁽¹⁾	23,370	33,155
Non-cash investing activity:		
Capital expenditures acquired on account but unpaid as of the period end	2,135	784
Non-cash financing activity:		
Accrued excise tax on share repurchases (Note 5)	151	—
Right-of-use assets obtained in exchange for new lease liabilities (non-cash):		
Operating leases	8,863	2,957

⁽¹⁾ Cash paid for interest is shown net of capitalized interest and includes the cash received or paid on the Company's interest rate cap agreements designated as cash flow hedges for the periods presented (see Note 12 to these condensed consolidated financial statements for details).

21. Subsequent Events:

The Company has evaluated subsequent events since the balance sheet date and determined that there are no additional items to disclose.

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Unless the context requires otherwise, references in this report to “Ecovyst,” “the Company,” “we,” “us” or “our” refer to Ecovyst Inc. and its consolidated subsidiaries.

Forward-looking Statements

This periodic report on Form 10-Q (“Form 10-Q”) includes “forward-looking statements” that express our opinions, expectations, beliefs, plans, objectives, assumptions or projections regarding future events or future results. The words “believe,” “may,” “will,” “estimate,” “continue,” “anticipate,” “intend,” “expect,” “should” and similar expressions are intended to identify these forward-looking statements. We have based these forward-looking statements largely on our current expectations and projections about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short- and long-term business operations and objectives, and financial needs. Examples of forward-looking statements include, but are not limited to, statements we make regarding demand trends, economic effects on our operations and financial results and our liquidity, potential strategic acquisitions or divestitures, the strategic review of our Advanced Materials & Catalysts segment, potential increased borrowing under our credit facilities, and our belief that our current level of operations, cash and cash equivalents, cash flow from operations and borrowings under our credit facilities and other lines of credit will provide us adequate cash to fund working capital requirements, capital expenditure projects, debt service requirements and other requirements for our business for at least the next twelve months.

These forward-looking statements are subject to a number of risks, uncertainties and assumptions. Moreover, we operate in a very competitive and rapidly changing environment and new risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the forward-looking events and circumstances discussed herein may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements.

Some of the key factors that could cause actual results to differ from our expectations include the following risks related to our business:

- as a global business, we are exposed to local business risks in different countries;
- we are affected by general economic conditions and economic downturns;
- exchange rate fluctuations could adversely affect our financial condition, results of operations and cash flows;
- our international operations require us to comply with anti-corruption laws, trade and export controls and regulations of the U.S. government and various international jurisdictions in which we do business;
- alternative technology or other changes in our customers’ products may reduce or eliminate the need for certain of our products;
- our new product development and research and development efforts may not succeed and our competitors may develop more effective or successful products;
- our substantial level of indebtedness could adversely affect our financial condition;
- if we are unable to manage the current and future inflationary environment and to pass on increases in raw material prices, including natural gas, or labor costs to our customers or to retain or replace our key suppliers, our results of operations and cash flows may be negatively affected;
- we face substantial competition in the industries in which we operate;
- we are subject to the risk of loss resulting from non-payment or non-performance by our customers;
- we rely on a limited number of customers for a meaningful portion of our business;
- multi-year customer contracts in our Ecoservices segment are subject to potential early termination and such contracts may not be renewed at the end of their respective terms;
- our quarterly results of operations are subject to fluctuations because demand for some of our products is seasonal;
- our growth projects may result in significant expenditures before generating revenues, if any, which may materially and adversely affect our ability to implement our business strategy;
- we may be liable to damages based on product liability claims brought against us or our customers for costs associated with recalls of our or our customers’ products;

- we are subject to extensive environmental, health and safety regulations and face various risks associated with potential non-compliance or releases of hazardous materials;
- existing and proposed regulations to address climate change by limiting greenhouse gas emissions may cause us to incur significant additional operating and capital expenses and may impact our business and results of operations;
- production and distribution of our products could be disrupted for a variety of reasons, including as a result of supply chain constraints, and such disruptions could expose us to significant losses or liabilities;
- the insurance that we maintain may not fully cover all potential exposures;
- we could be subject to damages based on claims brought against us by our customers or lose customers as a result of the failure of our products to meet certain quality specifications;
- our failure to protect our intellectual property and infringement on the intellectual property rights of third parties;
- disruption, failure or cyber security breaches affecting or targeting computers and infrastructure used by us or our business partners may adversely impact our business and operations;
- significant trade developments, including tariffs, have had and may continue to have an adverse effect on us;
- the timing and outcome, if any, of our strategic review process for our Advanced Materials & Catalysts segment
- that we have a material weakness in our internal control over financial reporting and that we may identify additional material weaknesses in the future; and
- other factors set forth in Part I, “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024 (the “Annual Report on Form 10-K”).

The forward-looking statements included herein are made only as of the date hereof. You should not rely upon forward-looking statements as predictions of future events. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee that the future results, levels of activity, performance or events and circumstances reflected in the forward-looking statements will be achieved or occur. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. We undertake no obligation to update publicly any forward-looking statements for any reason after the date of this Form 10-Q to conform these statements to actual results or to changes in our expectations.

Overview

We are a leading integrated and innovative global provider of advanced materials, specialty catalysts, virgin sulfuric acid and sulfuric acid regeneration services. We believe that our products and services contribute to improving the sustainability of the environment.

We conduct operations through two reporting segments: (1) Ecoservices and (2) Advanced Materials & Catalysts (including our 50% interest in the Zeolyst Joint Venture).

Ecoservices: We are a leading provider of sulfuric acid recycling to the North American refining industry for the production of alkylate, an essential gasoline component for lowering vapor pressure and increasing octane to meet stringent gasoline specifications and fuel efficiency standards. We are also a leading North American producer of high quality and high strength virgin sulfuric acid for industrial and mining applications. We also provide chemical waste handling and treatment services, as well as ex-situ catalyst activation services for the refining and petrochemical industry.

Advanced Materials & Catalysts: We are a global supplier of finished silica catalyst, catalyst supports and functionalized silicas necessary to produce high performing plastics and to enable sustainable chemistry through our Advanced Silicas business. This segment also includes our 50% interest in the Zeolyst Joint Venture, where we are a leading global supplier of specialty zeolites used in catalysts that supports the production of sustainable fuels, remove nitrogen oxides from diesel engine emissions and that are broadly applied in refining and petrochemical processes.

Stock Repurchase Program

On April 27, 2022, the Board approved a stock repurchase program that authorized the Company to purchase up to \$450.0 million of the Company’s common stock over the four-year period from the date of approval. For the six months ended June 30, 2025, the Company repurchased 2,926,152 shares on the open market at an average price of \$7.47 per share, for a total of \$21.9 million

excluding brokerage commissions and accrued excise tax. As of June 30, 2025, \$207.7 million was available for share repurchases under the program.

For the six months ended June 30, 2024, the Company repurchased 552,081 shares on the open market at an average price of \$9.05 per share, for a total of \$5.0 million excluding brokerage commissions and accrued excise tax.

For possible future repurchases, the actual timing, number, and nature of shares repurchased will depend on a variety of factors, including stock price, trading volume, and general business and market conditions and may be conducted through negotiated transactions, open market repurchases or other means, including through Rule 10b-18 and 10b5-1 trading plans or accelerated share repurchases.

Key Performance Indicators

Adjusted EBITDA, Adjusted Net Income and Net Debt

Adjusted EBITDA, Adjusted Net Income and Net Debt are financial measures that are not prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) and that we use to evaluate our operating performance, for business planning purposes and to measure our performance relative to that of our competitors. Adjusted EBITDA, Adjusted Net Income, and Net Debt are presented as key performance indicators as we believe these financial measures will enhance a prospective investor’s understanding of our results of operations and financial condition. EBITDA consists of net income attributable to continuing operations before interest, taxes, depreciation and amortization. Adjusted EBITDA consists of EBITDA adjusted for (i) non-operating income or expense, (ii) the impact of certain non-cash, nonrecurring or other items included in net income and EBITDA that we do not consider indicative of our ongoing operating performance, and (iii) depreciation, amortization and interest of our 50% share of the Zeolyst Joint Venture. Adjusted Net Income consists of net income adjusted for (i) non-operating income or expense and (ii) the impact of certain non-cash, nonrecurring or other items included in net income that we do not consider indicative of our ongoing operating performance. Net Debt consists of total debt less cash and cash equivalents. We believe that these non-GAAP financial measures provide investors with useful financial metrics to assess our operating performance from period-to-period by excluding certain items that we believe are not representative of our core business.

You should not consider Adjusted EBITDA, Adjusted Net Income, or Net Debt in isolation or as alternatives to the presentation of our financial results in accordance with GAAP. The presentation of Adjusted EBITDA, Adjusted Net Income and Net Debt financial measures may differ from similar measures reported by other companies and may not be comparable to other similarly titled measures. In evaluating Adjusted EBITDA and Adjusted Net Income, you should be aware that we are likely to incur expenses similar to those eliminated in this presentation in the future and that certain of these items could be considered recurring in nature. Our presentation of Adjusted EBITDA and Adjusted Net Income should not be construed as an inference that our future results will be unaffected by unusual or nonrecurring items. Reconciliations of Adjusted EBITDA, Adjusted Net Income to GAAP net income and Net Debt to GAAP total debt are included in this “Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations” for each of the respective periods.

Key Factors and Trends Affecting Operating Results and Financial Condition

Sales

Sales in our Ecoservices and Advanced Materials & Catalysts segments are made on both a purchase order basis and pursuant to long-term contracts. Within the Zeolyst Joint Venture, included in our Advanced Materials & Catalysts segment, we may also experience demand fluctuations based upon the timing of our customer’s fixed bed catalyst replacements.

Our Ecoservices and Advanced Materials & Catalysts segments continued to benefit from positive demand trends for our products and services in the majority of end uses we serve. For Ecoservices, strong domestic and export demand for refined products continued to support high refinery utilization rates, while more stringent gasoline standards and growing demand for premium gasoline to power higher-compression and turbo-charged engines continued to drive demand for alkylate and for our regeneration services. In addition, demand for virgin sulfuric acid across a wide range of industrial applications remained favorable. For our Advanced Materials & Catalysts segment, global polyethylene demand remained positive, supporting our sales of polyethylene catalysts and catalysts supports.

Cost of Goods Sold

Cost of goods sold consists of variable product costs, fixed manufacturing expenses, depreciation expense and freight expenses. Variable product costs include all raw materials, energy and packaging costs that are directly related to the manufacturing process. Fixed manufacturing expenses include all plant employment costs, manufacturing overhead and periodic maintenance costs.

The primary raw materials for our Ecoservices segment include spent sulfuric acid, sulfur, acids, bases (including sodium hydroxide, or “caustic soda”) and certain metals. Spent sulfuric acid for our Ecoservices segment is supplied by customers as part of their contracts. The primary raw materials used in the manufacture of products in our Advanced Materials & Catalysts segment include sodium silicate and cesium hydroxide.

Most of our Ecoservices contracts feature take-or-pay volume protection and/or quarterly price adjustments for commodity inputs, labor, the Chemical Engineering Index (U.S. chemical plant construction cost index) and natural gas. About 90% of our Ecoservices segment sales for the year ended December 31, 2024 were under contracts featuring quarterly price adjustments. The price adjustments generally reflect actual costs for producing acid and tend to protect us from volatility in labor, fixed costs and raw material pricing. The take-or-pay volume protection allows us to cover fixed costs through intermittent, temporary production issues at customer refineries.

While natural gas is not a direct feedstock for any product, natural gas powered machinery and equipment are used to heat raw materials and create the chemical reactions necessary to produce end-products. We maintain multiple suppliers wherever possible and structure our customer contracts when possible to allow for the pass-through of raw material, labor and natural gas costs.

Joint Venture

We account for our investments in our equity joint ventures under the equity method. Our joint venture, the Zeolyst Joint Venture, manufactures high-performance, specialty, zeolite-based catalysts, used in emission control, refining and petrochemical industry applications and by the broader chemicals industry. Within the Zeolyst Joint Venture, hydrocracking catalyst sales continued to reflect demand fluctuations driven by customer order timing associated by the timing of fixed bed catalyst replacement cycles and sales of niche-custom catalysts, which tend to be event driven, continued to reflect variability in customer order patterns. We share proportionally in the management of our joint venture with the other parties to such joint venture.

Seasonality

Our regeneration services product group, which is a part of our Ecoservices segment, typically experiences seasonal fluctuations as a result of higher demand for gasoline products in the summer months and lower demand in the winter months. These demand fluctuations generally result in higher sales and working capital requirements in the second and third quarters.

Foreign Currency

As a global business, we are subject to the impact of gains and losses on currency translations, which occur when the financial statements of foreign operations are translated into U.S. dollars. We operate in various geographies with approximately 5% of our sales for the six months ended June 30, 2025 and for the year ended December 31, 2024 in currencies other than the U.S. dollar. Because our condensed consolidated financial results are reported in U.S. dollars, sales or earnings generated in currencies other than the U.S. dollar can result in a significant increase or decrease in the amount of those sales and earnings when translated to U.S. dollars. The foreign currency to which we have the most significant exchange rate exposure is the British pound.

Results of Operations

Three Months Ended June 30, 2025 Compared to the Three Months Ended June 30, 2024

Highlights

The following is a summary of our financial performance for the three months ended June 30, 2025 compared to the three months ended June 30, 2024.

Sales

- Sales increased \$17.3 million to \$200.1 million. The increase in sales primarily reflects higher average selling prices from the pass-through effect of higher sulfur prices, favorable contractual pricing for regeneration services, and strong pricing in virgin sulfuric acid, as well as sales associated with the acquired Waggaman, Louisiana location, partially offset by lower sales volume for regeneration services and timing of chemical catalysts sales.

Gross Profit

- Gross profit decreased \$4.0 million to \$49.7 million. The decrease in gross profit was primarily due to lower sales volume and higher manufacturing costs, partially offset by higher average selling pricing.

Operating Income

- Operating income decreased by \$10.1 million to \$17.8 million. The decrease in operating income reflects lower gross profit and higher other operating expenses, net.

Equity in Net Income of Affiliated Companies

- Equity in net income of affiliated companies for the three months ended June 30, 2025 was \$1.9 million, an increase of \$0.5 million compared to \$1.4 million for the three months ended June 30, 2024.

The following is our unaudited condensed consolidated statements of income and a summary of financial results for the three months ended June 30, 2025 and 2024:

	Three months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Sales	\$ 200.1	\$ 182.8	\$ 17.3	9.5 %
Cost of goods sold	150.4	129.1	21.3	16.5 %
Gross profit	49.7	53.7	(4.0)	(7.4)%
Gross profit margin	24.8 %	29.4 %		
Selling, general and administrative expenses	22.7	22.7	—	— %
Other operating expense, net	9.2	3.1	6.1	196.8 %
Operating income	17.8	27.9	(10.1)	(36.2)%
Operating income margin	8.9 %	15.2 %		
Equity in net (income) from affiliated companies	(1.9)	(1.4)	(0.5)	35.7 %
Interest expense, net	11.1	12.9	(1.8)	(14.0)%
Debt modification and extinguishment costs	—	4.6	(4.6)	(100.0)%
Other expense, net	0.6	0.4	0.2	50.0 %
Income before income taxes	8.0	11.4	(3.4)	(29.8)%
Provision for income taxes	2.0	3.1	(1.1)	(35.5)%
Effective tax rate	25.6 %	27.1 %		
Net income	\$ 6.0	\$ 8.3	\$ (2.3)	(27.7)%

Sales

	Three months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Sales:				
Ecoservices	\$ 176.0	\$ 153.9	\$ 22.1	14.4 %
Advanced Materials & Catalysts	24.1	28.9	(4.8)	(16.6) %
Total sales	\$ 200.1	\$ 182.8	\$ 17.3	9.5 %

Ecoservices: Sales in Ecoservices for the three months ended June 30, 2025 were \$176.0 million, an increase of \$22.1 million, or 14.4%, compared to sales of \$153.9 million for the three months ended June 30, 2024. The increase in sales was due to higher average selling prices of \$26.3 million, partially offset by lower sales volume of \$4.2 million.

The increase in average selling prices reflect the pass-through effect of higher sulfur costs, favorable contractual pricing for regeneration services, and strong pricing in virgin sulfuric acid. The impact associated with the pass-through of high sulfur costs was approximately \$20 million for the three months ended June 30, 2025. The decrease in sales volume was primarily related to lower regeneration services, partially offset by the contribution of sales volume from the Waggaman location. The lower sales volume in regeneration services was driven primarily by unplanned and extended customer down-time.

Advanced Materials & Catalysts: Sales in Advanced Materials & Catalysts for the three months ended June 30, 2025 were \$24.1 million, a decrease of \$4.8 million, or 16.6%, compared to sales of \$28.9 million for the three months ended June 30, 2024. The decrease of \$4.8 million was primarily due to the timing of event-driven, niche custom catalysts sales.

Gross Profit

Gross profit for the three months ended June 30, 2025 was \$49.7 million, a decrease of \$4.0 million, or 7.4%, compared to \$53.7 million for the three months ended June 30, 2024. The decrease in gross profit was primarily due to lower sales volume and mix of \$7.8 million and higher manufacturing costs of \$2.5 million, exclusive of the approximately \$20 million of higher sulfur costs and partially offset by higher average selling prices of \$6.3 million, exclusive of the pass-through of the higher sulfur costs. The cost of sulfur is generally passed-through to customers at the same rate as incurred resulting in no net impact to gross profit.

Higher manufacturing costs were driven by general inflation, and transportation partially offset by lower turnaround costs.

Selling, General and Administrative Expenses

Selling, general and administrative expenses were \$22.7 million for the three months ended June 30, 2025 and 2024. An increase in compensation-related expenses of \$0.6 million was offset by a decrease of \$0.6 million in professional fees compared to the prior year.

Other Operating Expense, Net

Other operating expense, net for the three months ended June 30, 2025 was \$9.2 million, an increase of \$6.1 million, compared to \$3.1 million for the three months ended June 30, 2024. The increase in other operating expense, net was primarily due to an increase in other expenses, primarily related to litigation and tax charges of \$2.5 million, restructuring costs of \$0.9 million, transaction costs of \$2.5 million, and loss on disposal of assets of \$0.3 million compared to the prior year.

Equity in Net Income of Affiliated Companies

Equity in net income of affiliated companies for the three months ended June 30, 2025 was \$1.9 million, compared to \$1.4 million for the three months ended June 30, 2024. The increase was due to \$0.5 million of higher earnings from the Zeolyst Joint Venture during the three months ended June 30, 2025, as compared to the three months ended June 30, 2024. The increase in earnings from the Zeolyst Joint Venture was primarily due to lower amortization of investment in affiliate step-up.

Interest Expense, Net

Interest expense, net for the three months ended June 30, 2025 was \$11.1 million, a decrease of \$1.8 million, as compared to \$12.9 million for the three months ended June 30, 2024. The decrease in interest expense, net was primarily due to the year over year decrease in variable rates in part due to the reduction in our spread associated with the 2025 Term Loan refinancing transactions and lower outstanding debt during the three months ended June 30, 2025, as compared to the three months ended June 30, 2024.

Debt Modification and Extinguishment Costs

Debt modification and extinguishment costs for the three months ended June 30, 2025 were zero, a decrease of \$4.6 million, as compared to \$4.6 million for the three months ended June 30, 2024.

On June 12, 2024, we amended our existing senior secured term loan facility to reduce the applicable interest rates and extend the maturity of the facility to June 2031. The Company evaluated the terms of the amendment in accordance with *ASC 470-50 Debt - Modification and Extinguishment* and determined that the amendment was primarily a modification of debt. As a result, we recorded \$4.5 million of third-party financing fees within debt modification and extinguishment costs in the condensed consolidated statements of income during the three months ended June 30, 2024. In addition, previously unamortized deferred financing costs and original issue discount of \$0.1 million associated with the existing senior secured term loan facility were written off as debt extinguishment costs for the three months ended June 30, 2024.

Other Expense, Net

Other expense, net for the three months ended June 30, 2025 was \$0.6 million, an increase of \$0.2 million, as compared to \$0.4 million for the three months ended June 30, 2024.

Provision For Income Taxes

The provision for income taxes for the three months ended June 30, 2025 was \$2.0 million, compared to \$3.1 million for the three months ended June 30, 2024. The effective income tax rate for the three months ended June 30, 2025 was 25.6%, compared to 27.1% for the three months ended June 30, 2024. The Company's quarter over quarter effective income tax rate has fluctuated primarily due to a reduced discrete tax impact relative to pre-tax book income. The discrete tax items relate to a stock compensation shortfall, tax expense associated with the recording of accrued penalties and interest on historical uncertain tax positions, state tax law changes and a tax benefit related to state tax refunds associated with prior tax years.

The difference between the U.S. federal statutory income tax rate and the Company's effective income tax rate for the three months ended June 30, 2025 was mainly due to state and local taxes, shortfall tax expense related to stock compensation, state and local tax law changes, and a tax benefit related to state tax refunds associated with prior tax years.

Net Income

For the foregoing reasons, net income was \$6.0 million for the three months ended June 30, 2025, compared to \$8.3 million for the three months ended June 30, 2024.

Adjusted EBITDA

Summarized Adjusted EBITDA information is shown below in the following table:

	Three months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Adjusted EBITDA: ⁽¹⁾				
Ecoservices	\$ 49.8	\$ 49.7	\$ 0.1	0.2 %
Advanced Materials & Catalysts ⁽²⁾	13.7	14.7	(1.0)	(6.8)%
Unallocated corporate expenses	(7.8)	(7.5)	(0.3)	(4.0)%
Total	<u>\$ 55.7</u>	<u>\$ 56.9</u>	<u>\$ (1.2)</u>	<u>(2.1)%</u>

⁽¹⁾ We define Adjusted EBITDA as EBITDA adjusted for certain items as noted in the reconciliation below. Our management evaluates the performance of our segments and allocates resources based primarily on Adjusted EBITDA. Adjusted EBITDA does not represent cash flow for periods presented and should not be considered as an alternative to net income as an indicator of our operating performance or as an alternative to cash flows as a source of liquidity. Adjusted EBITDA may not be comparable with EBITDA or Adjusted EBITDA as defined by other companies.

⁽²⁾ The Adjusted EBITDA for the Advanced Materials & Catalysts segment includes our 50% portion of the Adjusted EBITDA from the Zeolyst Joint Venture. The Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$5.7 million for the three months ended June 30, 2025, which includes \$1.9 million of equity in net income, excluding \$0.6 million of amortization of investment in affiliate step-up plus \$3.2 million of joint venture depreciation, amortization and interest.

The Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$5.6 million for the three months ended June 30, 2024, which includes \$1.4 million of equity in net income, excluding \$0.9 million of amortization of investment in affiliate step-up plus \$3.2 million of joint venture depreciation, amortization and interest.

Ecoservices: Adjusted EBITDA for the three months ended June 30, 2025 was \$49.8 million, an increase of \$0.1 million, or 0.2%, compared to \$49.7 million for the three months ended June 30, 2024. The increase in Adjusted EBITDA was a result of favorable contractual pricing for regeneration services and strong pricing in virgin sulfuric acid along with lower turnaround costs, largely offset by lower regeneration services volume due to unplanned and extended customer down time and higher manufacturing costs driven by general inflation.

Advanced Materials & Catalysts: Adjusted EBITDA for the three months ended June 30, 2025 was \$13.7 million, a decrease of \$1.0 million, or 6.8%, compared to \$14.7 million for the three months ended June 30, 2024. The decrease in Adjusted EBITDA was primarily driven by lower sales volume and mix due to the timing of niche custom catalysts sales.

A reconciliation of net income to Adjusted EBITDA is as follows:

	Three months ended June 30,	
	2025	2024
	(in millions)	
Reconciliation of net income to Adjusted EBITDA		
Net income	\$ 6.0	\$ 8.3
Provision for income taxes	2.0	3.1
Interest expense, net	11.1	12.9
Depreciation and amortization	23.9	21.6
EBITDA	43.0	45.9
Joint venture depreciation, amortization and interest ^(a)	3.2	3.2
Amortization of investment in affiliate step-up ^(b)	0.6	0.9
Debt modification and extinguishment costs	—	4.6
Net loss on asset disposals ^(c)	0.3	—
Foreign currency exchange gain ^(d)	—	(0.1)
LIFO benefit ^(e)	(0.4)	(1.5)
Transaction and other related costs ^(f)	2.7	0.1
Equity-based compensation	3.4	3.8
Restructuring, integration and business optimization expenses ^(g)	1.0	0.2
Other ^(h)	1.9	(0.2)
Adjusted EBITDA	\$ 55.7	\$ 56.9

- (a) We use Adjusted EBITDA as a performance measure to evaluate our financial results. Because our Advanced Materials & Catalysts segment includes our 50% interest in the Zeolyst Joint Venture, we include an adjustment for our 50% proportionate share of depreciation, amortization and interest expense of the Zeolyst Joint Venture.
- (b) Represents the amortization of the fair value adjustments associated with the equity affiliate investment in the Zeolyst Joint Venture as a result of the combination of the businesses of PQ Holdings Inc. and Eco Services Operations LLC in May 2016. We determined the fair value of the equity affiliate investment and the fair value step-up was then attributed to the underlying assets of the Zeolyst Joint Venture. Amortization is primarily related to the fair value adjustments associated with intangible assets, including customer relationships and technical know-how.
- (c) When asset disposals occur, we remove the impact of net gain/loss of the disposed asset because such impact primarily reflects the non-cash write-off of long-lived assets no longer in use.
- (d) Reflects the exclusion of the foreign currency transaction gains and losses in the condensed consolidated statements of income related to the remeasurement effects of monetary assets and liabilities, including non-permanent intercompany debt, denominated in foreign currency.
- (e) Represents non-cash adjustments to the Company's LIFO reserves for certain inventories in the U.S. that are valued using the LIFO method, effectively reflecting the results as if these inventories were valued using the FIFO method, which we believe provides a means of comparison to other companies that may not use the same basis of accounting for inventories.
- (f) Relates to certain transaction costs, including debt financing, due diligence and other costs related to transactions that are completed, pending or abandoned, that we believe are not representative of our ongoing business operations.
- (g) Includes the impact of restructuring, integration and business optimization expenses, which are incremental costs that are not representative of our ongoing business operations.
- (h) Other consists of adjustments for items that are not core to our ongoing business operations. These adjustments include environmental remediation and other legal costs, expenses for capital and franchise taxes, and defined benefit pension and postretirement plan (benefits) costs, for which our obligations are under plans that are frozen. Also included in this amount are adjustments to eliminate the benefit realized in cost of goods sold of the allocation of a portion of the contract manufacturing payments under the five-year agreement with the buyer of the Performance Chemicals business to the financing obligation under the failed sale-leaseback. Included in this line-item are rounding discrepancies that may arise from rounding from dollars (in thousands) to dollars (in millions).

Adjusted Net Income

Summarized Adjusted Net Income information is shown below in the following table:

	Three months ended June 30,											
	2025			2024								
	Pre-tax amount	Tax expense (benefit)	After-tax amount	Pre-tax amount	Tax expense (benefit)	After-tax amount						
	(in millions)											
Reconciliation of net income to Adjusted Net Income⁽¹⁾⁽²⁾												
Net income	\$	8.0	\$	2.0	\$	6.0	\$	11.4	\$	3.1	\$	8.3
Amortization of investment in affiliate step-up ^(b)		0.6		0.1		0.5		0.9		0.2		0.7
Debt modification and extinguishment costs		—		—		—		4.6		1.2		3.4
Net loss on asset disposals ^(c)		0.3		0.1		0.2		—		—		—
Foreign currency exchange gain ^(d)		—		—		—		(0.1)		—		(0.1)
LIFO benefit ^(e)		(0.4)		(0.1)		(0.3)		(1.5)		(0.3)		(1.2)
Transaction and other related costs ^(f)		2.7		0.6		2.1		0.1		—		0.1
Equity-based compensation		3.4		0.4		3.0		3.8		0.9		2.9
Restructuring, integration and business optimization expenses ^(g)		1.0		0.2		0.8		0.2		0.1		0.1
Other ^(h)		1.9		0.5		1.4		(0.2)		(0.1)		(0.1)
Adjusted Net Income	\$	17.5	\$	3.8	\$	13.7	\$	19.2	\$	5.1	\$	14.1

⁽¹⁾ We define Adjusted Net Income as net income adjusted for non-operating income or expense and the impact of certain non-cash or other items that are included in net income that we do not consider indicative of our ongoing operating performance. Adjusted Net Income is presented as a key performance indicator as we believe it will enhance a prospective investor's understanding of our results of operations and financial condition. Adjusted Net Income may not be comparable with net income or Adjusted Net Income as defined by other companies.

⁽²⁾ Refer to the Adjusted EBITDA notes above for more information with respect to each adjustment.

The adjustments to net income are shown net of applicable tax rates as determined by the calculation of our quarterly tax provision under interim financial reporting for the three months ended June 30, 2025 and June 30, 2024, except for equity-based compensation. The tax effect on equity-based compensation is derived by removing the tax effect of any equity-based compensation expense disallowed as a result of its inclusion within IRC Sec. 162(m) and adding the tax effect of equity-based stock compensation shortfall recorded as a discrete item.

Results of Operations

Six Months Ended June 30, 2025 Compared to the Six Months Ended June 30, 2024

Highlights

The following is a summary of our financial performance for the six months ended June 30, 2025 compared to the six months ended June 30, 2024.

Sales

- Sales increased \$18.9 million to \$362.3 million. The increase in sales was due to higher average selling prices, primarily as a result of the pass-through of higher sulfur costs, partially offset by lower sales volume in Ecoservices.

Gross Profit

- Gross profit decreased \$17.6 million to \$75.3 million. The decrease in gross profit was primarily due to lower sales volume and higher manufacturing costs, partially offset by higher average selling prices.

Operating Income

- Operating income decreased by \$24.9 million to \$16.9 million. The decrease in operating income was due to a decrease in gross profit and higher other operating expense, net, partially offset by lower selling, general and administrative expenses.

Equity in Net Income of Affiliated Companies

- Equity in net income of affiliated companies for the six months ended June 30, 2025 was \$10.8 million, compared to \$3.5 million for the six months ended June 30, 2024. The increase of \$7.3 million was due to higher earnings from the Zeolyst Joint Venture during the six months ended June 30, 2025, driven by higher sales volume.

The following is our unaudited condensed consolidated statements of income and a summary of financial results for the six months ended June 30, 2025 and 2024:

	Six months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Sales	\$ 362.3	\$ 343.4	\$ 18.9	5.5 %
Cost of goods sold	287.0	250.5	36.5	14.6 %
Gross profit	75.3	92.9	(17.6)	(18.9)%
Gross profit margin	20.8 %	27.1 %		
Selling, general and administrative expenses	44.0	44.3	(0.3)	(0.7)%
Other operating expense, net	14.4	6.8	7.6	111.8 %
Operating income	16.9	41.8	(24.9)	(59.6)%
Operating income margin	4.7 %	12.2 %		
Equity in net (income) from affiliated companies	(10.8)	(3.5)	(7.3)	208.6 %
Interest expense, net	22.1	26.3	(4.2)	(16.0)%
Debt modification and extinguishment costs	1.0	4.6	(3.6)	(78.3)%
Other expense, net	0.7	0.6	0.1	16.7 %
Income before income taxes	3.9	13.8	(9.9)	(71.7)%
Provision for income taxes	1.5	4.3	(2.8)	(65.1)%
Effective tax rate	38.8 %	30.9 %		
Net income	\$ 2.4	\$ 9.5	\$ (7.1)	(74.7)%

Sales

	Six months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Sales:				
Ecoservices	\$ 319.1	\$ 295.6	\$ 23.5	7.9 %
Advanced Materials & Catalysts	43.2	47.8	(4.6)	(9.6)%
Total sales	<u>\$ 362.3</u>	<u>\$ 343.4</u>	<u>\$ 18.9</u>	<u>5.5 %</u>

Ecoservices: Sales in Ecoservices for the six months ended June 30, 2025 were \$319.1 million, an increase of \$23.5 million, or 7.9%, compared to sales of \$295.6 million for the six months ended June 30, 2024. The increase in sales reflects higher average selling prices of \$32.3 million, including the pass-through effect of higher sulfur costs of approximately \$27 million, partially offset by lower sales volume of \$8.8 million.

Average selling prices were higher primarily due to the pass-through effect of higher sulfur costs, favorable contract pricing for regeneration services and strong pricing in virgin sulfuric acid. Sales volume of virgin sulfuric acid and regeneration services were lower for the six months ended June 30, 2025 as compared to the six months ended June 30, 2024, driven by unplanned and extended customer down-time and maintenance turnaround activity at our facilities, partially offset by the contribution of sales volume from the Waggaman location.

Advanced Materials & Catalysts: Sales in Advanced Materials & Catalysts for the six months ended June 30, 2025 were \$43.2 million, a decrease of \$4.6 million, or 9.6%, compared to sales of \$47.8 million for the six months ended June 30, 2024. The change in sales was primarily due to the timing of niche custom catalysts sales and lower sales of advanced silicas used for the production of polyethylene compared to the six months ended June 30, 2024.

Gross Profit

Gross profit for the six months ended June 30, 2025 was \$75.3 million, a decrease of \$17.6 million, or 18.9%, compared to \$92.9 million for the six months ended June 30, 2024. The decrease in gross profit was primarily driven by lower sales volume of \$10.2 million and higher manufacturing costs of \$12.7 million, exclusive of the approximately \$27 million of higher sulfur costs, partially offset by higher average selling prices of \$5.3 million, exclusive of the pass-through of higher sulfur costs. The cost of sulfur is generally passed-through to customers at the same rate as incurred resulting in no net impact to gross profit.

Higher manufacturing costs were driven by general inflation, maintenance and transportation, along with additional fixed costs from the Waggaman location.

Selling, General and Administrative Expenses

Selling, general and administrative expenses for the six months ended June 30, 2025 were \$44.0 million, a decrease of \$0.3 million, as compared to \$44.3 million for the six months ended June 30, 2024. The decrease in selling, general and administrative expenses was mainly due to a decrease in stock compensation of \$1.0 million and professional fees of \$1.1 million, partially offset by an increase in other compensation-related expenses of \$1.1 million and other expenses of \$0.7 million.

Other Operating Expense, Net

Other operating expense, net for the six months ended June 30, 2025 was \$14.4 million, an increase of \$7.6 million, compared to \$6.8 million for the six months ended June 30, 2024. The increase in other operating expense, net was mainly driven by an increase in transaction costs of \$4.3 million, restructuring costs of \$0.8 million, and other costs of \$2.7 million primarily related to legal and tax charges.

Equity in Net Income of Affiliated Companies

Equity in net income of affiliated companies for the six months ended June 30, 2025 was \$10.8 million, an increase of \$7.3 million compared to \$3.5 million for the six months ended June 30, 2024. The increase in earnings from the Zeolyst Joint Venture was driven by higher hydrocracking catalyst and specialty catalyst sales, partially offset by lower sales of catalysts used in emission control and customized catalyst applications during the six months ended June 30, 2025 compared to the prior year.

Interest Expense, Net

Interest expense, net for the six months ended June 30, 2025 was \$22.1 million, a decrease of \$4.2 million, as compared to \$26.3 million for the six months ended June 30, 2024. The decrease in interest expense, net was primarily due to the year over year decrease in variable rates in part due to the reduction in our spread associated with the 2025 Term Loan refinancing transactions and lower outstanding debt during the six months ended June 30, 2025, as compared to the six months ended June 30, 2024, partially offset by lower benefit from our interest rate caps.

Debt Modification and Extinguishment Costs

Debt modification and extinguishment costs for the six months ended June 30, 2025 were \$1.0 million, a decrease of \$3.6 million, as compared to \$4.6 million for the six months ended June 30, 2024.

On January 30, 2025, we amended our existing senior secured term loan facility to reduce the applicable interest rates. The Company evaluated the terms of the amendment in accordance with *ASC 470-50 Debt - Modification and Extinguishment* and determined that the amendment was a modification of debt. As a result, we recorded \$1.0 million of third-party financing fees within debt modification and extinguishment costs in the condensed consolidated statements of income during the six months ended June 30, 2025.

On June 12, 2024, we amended our existing senior secured term loan facility to reduce the applicable interest rates and extend the maturity of the facility to June 2031. The Company evaluated the terms of the amendment in accordance with *ASC 470-50 Debt - Modification and Extinguishment* and determined that the amendment was primarily a modification of debt. As a result, we recorded \$4.5 million of third-party financing fees within debt modification and extinguishment costs in the condensed consolidated statements of income during the six months ended June 30, 2024. In addition, previously unamortized deferred financing costs and original issue discount of \$0.1 million associated with the existing senior secured term loan facility were written off as debt extinguishment costs for the six months ended June 30, 2024.

Other Expense, Net

Other expense, net for the six months ended June 30, 2025 was \$0.7 million, an increase of \$0.1 million, as compared to \$0.6 million for the six months ended June 30, 2024.

Provision For Income Taxes

The provision for income taxes for the six months ended June 30, 2025 was \$1.5 million, compared to a \$4.3 million provision for income taxes for the six months ended June 30, 2024. The effective income tax rate for the six months ended June 30, 2025 was 38.8%, compared to 30.9% for the six months ended June 30, 2024.

The Company's effective income tax rate for the six months ended June 30, 2025 and 2024, respectively, fluctuated primarily due to the increased tax impact related to a stock compensation shortfall, state tax law changes, and state tax refunds associated with prior tax years.

The difference between the U.S. federal statutory income tax rate and the Company's effective income tax rate for the six months ended June 30, 2025 was mainly due to state and local taxes, shortfall tax expense related to stock compensation, state and local tax law changes, and a tax benefit related to state tax refunds associated with prior tax years.

Net Income

For the foregoing reasons, net income was \$2.4 million for the six months ended June 30, 2025, compared to \$9.5 million for the six months ended June 30, 2024.

Adjusted EBITDA

Summarized Adjusted EBITDA information is shown below in the following table:

	Six months ended June 30,		Change	
	2025	2024	\$	%
	(in millions, except percentages)			
Adjusted EBITDA ⁽¹⁾				
Ecoservices	\$ 78.3	\$ 91.2	\$ (12.9)	(14.1)%
Advanced Materials & Catalysts ⁽²⁾	31.2	25.8	5.4	20.9 %
Unallocated corporate expenses	(14.9)	(14.6)	(0.3)	(2.1)%
Total	<u>\$ 94.6</u>	<u>\$ 102.4</u>	<u>\$ (7.8)</u>	<u>(7.6)%</u>

⁽¹⁾ We define Adjusted EBITDA as EBITDA adjusted for certain items as noted in the reconciliation below. Our management evaluates the performance of our segments and allocates resources based primarily on Adjusted EBITDA. Adjusted EBITDA does not represent cash flow for periods presented and should not be considered as an alternative to net income as an indicator of our operating performance or as an alternative to cash flows as a source of liquidity. Adjusted EBITDA may not be comparable with EBITDA or Adjusted EBITDA as defined by other companies.

⁽²⁾ The Adjusted EBITDA for the Advanced Materials & Catalysts segment includes our 50% portion of the Adjusted EBITDA from the Zeolyst Joint Venture. The Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$18.4 million for the six months ended June 30, 2025, which includes \$10.8 million of equity in net income, excluding \$1.2 million of amortization of investment in affiliate step-up plus \$6.3 million of joint venture depreciation, amortization and interest.

The Adjusted EBITDA from the Zeolyst Joint Venture included in the Advanced Materials & Catalysts segment was \$12.5 million for the six months ended June 30, 2024, which includes \$3.5 million of equity in net income, excluding \$2.5 million of amortization of investment in affiliate step-up plus \$6.5 million of joint venture depreciation, amortization and interest.

Ecoservices: Adjusted EBITDA for the six months ended June 30, 2025 was \$78.3 million, a decrease of \$12.9 million, or 14.1%, compared to \$91.2 million for the six months ended June 30, 2024. The decrease in Adjusted EBITDA was driven by lower volumes in both regeneration services and virgin sulfuric acid, driven by unplanned and extended customer down-time and maintenance turnaround activity at our facilities and higher manufacturing costs driven by general inflation, maintenance and transportation, partially offset by favorable contractual pricing in regeneration services and strong pricing in virgin sulfuric acid.

Advanced Materials & Catalysts: Adjusted EBITDA for the six months ended June 30, 2025 was \$31.2 million, an increase of \$5.4 million or 20.9%, compared to \$25.8 million for the six months ended June 30, 2024. The increase in Adjusted EBITDA was primarily a result of higher sales volume within the Zeolyst Joint Venture driven by higher hydrocracking catalyst and specialty catalyst sales, partially offset by lower sales of catalysts used in emission control and customized catalyst applications.

A reconciliation of net income to Adjusted EBITDA is as follows:

	Six months ended June 30,	
	2025	2024
	(in millions)	
Reconciliation of net income to Adjusted EBITDA		
Net income	\$ 2.4	\$ 9.5
Provision for income taxes	1.5	4.3
Interest expense, net	22.1	26.3
Depreciation and amortization	47.1	43.6
EBITDA	73.1	83.7
Joint venture depreciation, amortization and interest ^(a)	6.3	6.5
Amortization of investment in affiliate step-up ^(b)	1.2	2.5
Debt modification and extinguishment costs	1.0	4.6
Net loss on asset disposals ^(c)	0.4	0.6
Foreign currency exchange loss ^(d)	0.1	0.1
LIFO benefit ^(e)	(1.2)	(2.7)
Transaction and other related costs ^(f)	4.5	0.2
Equity-based compensation	6.5	7.5
Restructuring, integration and business optimization expenses ^(g)	1.2	0.4
Other ^(h)	1.5	(1.0)
Adjusted EBITDA	\$ 94.6	\$ 102.4

- (a) We use Adjusted EBITDA as a performance measure to evaluate our financial results. Because our Advanced Materials & Catalysts segment reflects our 50% portion of the earnings from the Zeolyst Joint Venture, we include an adjustment for our 50% proportionate share of depreciation, amortization and interest expense of the Zeolyst Joint Venture.
- (b) Represents the amortization of the fair value adjustments associated with the equity affiliate investment in the Zeolyst Joint Venture as a result of the combination of the businesses of PQ Holdings Inc. and Eco Services Operations LLC in May 2016. We determined the fair value of the equity affiliate investment and the fair value step-up was then attributed to the underlying assets of the Zeolyst Joint Venture. Amortization is primarily related to the fair value adjustments associated with intangible assets, including customer relationships and technical know-how.
- (c) When asset disposals occur, we remove the impact of net gain/loss of the disposed asset because such impact primarily reflects the non-cash write-off of long-lived assets no longer in use.
- (d) Reflects the exclusion of the foreign currency transaction gains and losses in the condensed consolidated statements of income related to the remeasurement effects of monetary assets and liabilities, including non-permanent intercompany debt, denominated in foreign currency.
- (e) Represents non-cash adjustments to the Company's LIFO reserves for certain inventories in the U.S. that are valued using the LIFO method, effectively reflecting the results as if these inventories were valued using the FIFO method, which we believe provides a means of comparison to other companies that may not use the same basis of accounting for inventories.
- (f) Relates to certain transaction costs, including debt financing, due diligence and other costs related to transactions that are completed, pending or abandoned, that we believe are not representative of our ongoing business operations.
- (g) Includes the impact of restructuring, integration and business optimization expenses, which are incremental costs that are not representative of our ongoing business operations.
- (h) Other consists of adjustments for items that are not core to our ongoing business operations. These adjustments include environmental remediation and other legal costs, expenses for capital and franchise taxes, and defined benefit pension and postretirement plan (benefits) costs, for which our obligations are under plans that are frozen. Also included in this amount are adjustments to eliminate the benefit realized in cost of goods sold of the allocation of a portion of the contract manufacturing payments under the five-year agreement with the buyer of the Performance Chemicals business to the financing obligation under the failed sale-leaseback. Included in this line-item are rounding discrepancies that may arise from rounding from dollars (in thousands) to dollars (in millions).

Adjusted Net Income

Summarized Adjusted Net Income information is shown below in the following table:

	Six months ended June 30,						
	2025			2024			
	Pre-tax amount	Tax expense (benefit)	After-tax amount	Pre-tax amount	Tax expense (benefit)	After-tax amount	
	(in millions)						
Reconciliation of net income to Adjusted Net Income⁽¹⁾⁽²⁾							
Net income	\$ 3.9	\$ 1.5	\$ 2.4	\$ 13.8	\$ 4.3	\$ 9.5	
Amortization of investment in affiliate step-up ^(b)	1.2	0.3	0.9	2.5	0.6	1.9	
Debt modification and extinguishment costs	1.0	0.2	0.8	4.6	1.2	3.4	
Net loss on asset disposals ^(c)	0.4	0.1	0.3	0.6	0.1	0.5	
Foreign currency exchange loss ^(d)	0.1	—	0.1	0.1	—	0.1	
LIFO benefit ^(e)	(1.2)	(0.3)	(0.9)	(2.7)	(0.7)	(2.0)	
Transaction and other related costs ^(f)	4.5	1.1	3.4	0.2	0.1	0.1	
Equity-based compensation	6.5	0.3	6.2	7.5	1.4	6.1	
Restructuring, integration and business optimization expenses ^(g)	1.2	0.3	0.9	0.4	0.1	0.3	
Other ^(h)	1.5	0.4	1.1	(1.0)	(0.3)	(0.7)	
Adjusted Net Income	<u>\$ 19.1</u>	<u>\$ 3.9</u>	<u>\$ 15.2</u>	<u>\$ 26.0</u>	<u>\$ 6.8</u>	<u>\$ 19.2</u>	

- (1) We define Adjusted Net Income as net income adjusted for non-operating income or expense and the impact of certain non-cash or other items that are included in net income that we do not consider indicative of our ongoing operating performance. Adjusted Net Income is presented as a key performance indicator as we believe it will enhance a prospective investor's understanding of our results of operations and financial condition. Adjusted Net Income may not be comparable with net income or Adjusted Net Income as defined by other companies.

- (2) Refer to the Adjusted EBITDA notes above for more information with respect to each adjustment.

The adjustments to net income are shown net of applicable tax rates of 23.8% and 25.1% for the six months ended June 30, 2025 and 2024, respectively, except for equity-based compensation. The tax effect on equity-based compensation is derived by removing the tax effect of any equity-based compensation expense disallowed as a result of its inclusion within IRC Sec. 162(m), and adding the tax effect of equity-based stock compensation shortfall recorded as a discrete item.

Financial Condition, Liquidity and Capital Resources

Our primary sources of liquidity consist of cash flows from operations, existing cash balances as well as funds available under our asset based lending revolving credit facility (“ABL Facility”). We expect that ongoing requirements for debt service and capital expenditures will be funded from these sources of funds. Our primary liquidity requirements include funding working capital requirements (primarily inventory and accounts receivable, net of accounts payable and other accrued liabilities), debt service requirements and capital expenditures. Our capital expenditures include both maintenance of business, which include spending on maintenance and health, safety and environmental initiatives as well as growth, which includes spending to drive organic sales growth and cost savings initiatives.

We believe that our existing cash and cash equivalents and cash flows from operations, combined with availability under our ABL Facility, will be sufficient to meet our presently anticipated future cash needs for at least the next twelve months. We may also pursue strategic acquisition or divestiture opportunities, which may impact our future cash requirements. We may, from time to time, increase borrowings under our ABL Facility to meet our future cash needs. As of June 30, 2025, we had cash and cash equivalents of \$69.6 million and availability of \$82.9 million under our ABL Facility, after giving effect to \$3.3 million of outstanding letters of credit, for a total available liquidity of \$152.5 million. We did not have any revolving credit facility borrowings as of June 30, 2025. As of June 30, 2025, we were in compliance with all covenants under our debt agreements.

Prior to April 10, 2025, our ABL Facility had one financial covenant with two ratios to maintain. The first ratio compared the total ABL availability against a threshold: the greater of 10% of the line cap (which was defined as the lesser of our revolving loan commitments and the value of our assets) or \$10.0 million. The greater of this threshold could not be greater than the total availability of the ABL Facility. The second ratio compared the ABL Facility availability of the U.S. revolving credit facility against a \$7.5 million threshold. As of June 30, 2025, we were in compliance with the financial covenant under the ABL Facility. On April 10, 2025, we amended the ABL Facility to, among other things, reallocate all European revolving loan commitments thereunder as U.S. revolving loan commitments. As a result of the amendment, on and after April 10, 2025, the U.S. revolving credit facility comprises all availability of the ABL Facility, and we are only required to comply with the first ratio described above.

The 2025 Term Loan Facility and the ABL Facility contain various restrictive covenants. Each limits the ability of the Company and its restricted subsidiaries to incur certain indebtedness or liens, merge, consolidate or liquidate, dispose of certain property, make investments or declare or pay dividends, make optional payments, modify certain debt instruments, enter into certain transactions with affiliates, enter into certain sales and leasebacks and certain other non-financial restrictive covenants. During such time, the Company is required to maintain a fixed-charge coverage ratio of at least 1.0 to 1.0. The Company was in compliance with all debt covenants under the 2025 Term Loan Facility and the ABL Facility as of June 30, 2025.

Included in our cash and cash equivalents balance as of June 30, 2025 was \$9.4 million of cash and cash equivalents in foreign jurisdictions. Depending on foreign cash balances, we have certain flexibility to repatriate funds should the need arise. Should the need arise, we would repatriate the funds in the most tax efficient manner from those subsidiaries. Repatriation of foreign cash is generally not subject to U.S. federal income taxes at the time of cash distribution. However, foreign earnings may still be taxed for state income tax purposes, as well as subject to certain foreign withholding tax obligations, when cash amounts are distributed back to the U.S.

Our liquidity requirements include interest payments related to our debt structure. As reported, our cash interest paid for the six months ended June 30, 2025 and 2024 was approximately \$23.4 million and \$33.2 million, respectively. Before any impact of hedges, a one percent change in assumed interest rates for our variable interest credit facilities would have an annual impact of approximately \$8.7 million on interest expense.

We hedge the interest rate fluctuations on debt obligations through interest rate cap agreements. For more information about our interest rate cap agreements, refer to Note 12 — Financial Instruments of our condensed consolidated financial statements included in Part 1, Item 1 — Financial Statements (Unaudited).

Off-Balance Sheet Arrangements

The Company’s off-balance sheet arrangements include \$3.3 million of outstanding letters of credit on our ABL Facility as of June 30, 2025.

Cash Flow

	Six months ended June 30,	
	2025	2024
	(in millions)	
Net cash provided by (used in):		
Operating activities	\$ 43.3	\$ 46.4
Investing activities	(90.8)	(36.8)
Financing activities	(29.4)	(14.4)
Effect of exchange rate changes on cash and cash equivalents	0.5	(0.3)
Net change in cash and cash equivalents	(76.4)	(5.1)
Cash and cash equivalents at beginning of period	146.0	88.4
Cash and cash equivalents at end of period	\$ 69.6	\$ 83.3

Net cash provided by operating activities was \$43.3 million for the six months ended June 30, 2025, compared to \$46.4 million for the six months ended June 30, 2024. Cash generated by operating activities, other than changes in working capital, was lower by \$24.7 million during the six months ended June 30, 2025, as compared to the same period in the prior year primarily due to lower dividends received from the Zeolyst Joint Venture and lower earnings. The increase in cash from working capital during the six months ended June 30, 2025 of \$21.6 million was favorable compared to the six months ended June 30, 2024 primarily due to favorable changes in accrued liabilities, accounts payable and prepaids and other current assets, partially offset by unfavorable changes in receivables.

The favorable change in accrued liabilities mainly relates to the timing of payments for interest and other expenses. The favorable change in accounts payable was due to the timing of vendor payments. The favorable change in prepaid and other current assets primarily relates to the timing of non-trade receivables from related parties. The unfavorable change in receivables was driven by the timing of collection of sales.

Net cash used in investing activities was \$90.8 million for the six months ended June 30, 2025, compared to \$36.8 million during the same period in 2024. Net cash used in investing activities primarily consisted of \$49.5 million and \$36.6 million to fund capital expenditures during the six months ended June 30, 2025 and 2024, respectively. During the six months ended June 30, 2025, we acquired the sulfuric acid production assets of Cornerstone Chemical Company LLC located at Waggaman, Louisiana for \$41.3 million.

Net cash used in financing activities was \$29.4 million for the six months ended June 30, 2025, compared to \$14.4 million during the same period in 2024. The unfavorable change in net cash used in financing activities was primarily driven by higher repurchases of the Company's common stock during the six months ended June 30, 2025.

Debt

	June 30, 2025	December 31, 2024
	(in millions)	
2025 Term Loan Facility	\$ 866.5	\$ 870.8
ABL Facility	—	—
Total debt	866.5	870.8
Original issue discount	(6.7)	(7.2)
Deferred financing costs	(3.1)	(2.8)
Total debt, net of original issue discount and deferred financing costs	856.7	860.8
Less: current portion	(8.7)	(8.7)
Total long-term debt, excluding current portion	\$ 848.0	\$ 852.1

As of June 30, 2025, our total debt was \$866.5 million, excluding the original issue discount of \$6.7 million and deferred financing costs of \$3.1 million for our senior secured credit facilities. Our net debt as of June 30, 2025 was \$796.9 million, which reflects our total debt less cash and cash equivalents of \$69.6 million. We may seek, subject to market conditions and other factors, opportunities to repurchase, refinance or otherwise reprice our debt.

Capital Expenditures

Maintenance capital expenditures include spending on maintenance of business, health, safety and environmental initiatives. Growth capital expenditures include spending to drive organic sales growth and cost savings initiatives. These capital expenditures represent our “book” capital expenditures for which the Company has recorded, but not necessarily paid for the capital expenditures.

	Six months ended June 30,	
	2025	2024
	(in millions)	
Maintenance capital expenditures	\$ 36.5	\$ 28.3
Growth capital expenditures	9.4	5.2
Total capital expenditures	\$ 45.9	\$ 33.5

Capital expenditures remained at a level sufficient for required maintenance and certain expansion growth initiatives during these periods. Maintenance capital expenditures were higher in the six months ended June 30, 2025, compared to the six months ended June 30, 2024 due to turnaround activities in 2025. Growth capital expenditures were higher in the six months ended June 30, 2025, compared to the six months ended June 30, 2024 primarily due to the planned expansion of the Kansas City, Kansas silica catalyst production facility as well as infrastructure upgrades and capacity optimization at our West Orange, Texas facility.

Critical Accounting Policies and Estimates

We prepare our condensed consolidated financial statements in conformity with GAAP and our significant accounting policies are described in Note 2 to our audited consolidated financial statements included in our Annual Report on Form 10-K. The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect reported amounts and related disclosures. We base our estimates and judgments on historical experience and other relevant factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

While there has been no material change in our critical accounting policies and use of estimates from those described in Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” included in our Annual Report on Form 10-K, we continually evaluate our critical accounting estimates, assumptions and judgments on an ongoing basis. The Company completes its annual goodwill and indefinite-lived intangible assets impairment test during the fourth quarter of each year, or more frequently if triggering events indicate a possible impairment. The Company determines the fair value of its reporting units using both a market approach and an income, or discounted cash flow, approach. As of October 1, 2024, the date of the Company’s most recent quantitative assessments, the fair values of each of the Company’s reporting units and the fair values of the Company’s indefinite-lived trade names and trademarks exceeded their respective carrying values.

During the six months ended June 30, 2025, the Company did not identify any events or circumstances that would more likely than not reduce the fair value of the Company’s reporting units or intangible assets below their respective carrying values.

The estimated fair value of the Advanced Materials & Catalysts reporting unit exceeded its carrying value on October 1, 2024 by over 15%. Prolonged unfavorable effects or results of the current strategic review could adversely impact the estimated fair value of the Advanced Materials & Catalysts reporting unit in future periods and may result in impairment charges.

Accounting Standards Not Yet Adopted

See Note 2 to our unaudited condensed consolidated financial statements for a discussion of recently issued accounting standards and their effect on us.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Our major market risk exposure is potential losses arising from changing rates and prices regarding foreign currency exchange rate risk, interest rate risk and credit risk. The audit committee of our board of directors regularly reviews foreign exchange and interest rate activity, and monitors compliance with our hedging policy. We do not use financial instruments for speculative purposes, and we limit our hedging activity to the underlying economic exposure.

There have been no material changes in the foreign currency exchange rate risk, interest rate risk or credit risk discussed in Item 7A., “Quantitative and Qualitative Disclosures about Market Risk,” included in our Annual Report on Form 10-K.

ITEM 4. CONTROLS AND PROCEDURES.

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of June 30, 2025, the end of the period covered by this Quarterly Report on Form 10-Q.

The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (“Exchange Act”), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were not effective due to the material weakness in the Company’s internal control over financial reporting, as described below and in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2024.

Notwithstanding the conclusion that the Company’s disclosure controls and procedures were not effective as of June 30, 2025, our Chief Executive Officer and Chief Financial Officer believe that the Company’s unaudited condensed consolidated financial statements included in this Quarterly Report are fairly stated in all material respects in accordance with U.S. generally accepted accounting principles for each of the periods presented.

Material Weakness in Internal Control over Financial Reporting

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of a company’s annual or interim financial statements will not be prevented or detected on a timely basis.

A material weakness in relation to the Company’s controls over the accounting of its Zeolyst Joint Venture was identified as of December 31, 2024 and continues to exist as of June 30, 2025. The Company does not have sufficient controls designed to ensure its proportionate share of the earnings from the Zeolyst Joint Venture, an equity method investee underlying the Company’s financial statements, were completely, accurately, and timely recorded. This material weakness resulted in immaterial adjustments to our equity in net income from affiliated companies and investments in affiliated companies as of and for the fiscal years ended December 31, 2024, 2023 and 2022, and for the interim periods contained within those fiscal years. This material weakness could result in a material misstatement of our equity in net income from affiliated companies and investments in affiliated companies that would not be prevented or detected on a timely basis.

Plan for Remediation of Material Weakness

We are in the process of developing a plan to remediate the material weakness. Our plan will include designing and implementing appropriate controls designed to ensure our proportionate share of the earnings from the Zeolyst Joint Venture are completely, accurately, and timely recorded in our financial statements. This material weakness will not be considered remediated until the applicable controls are designed, implemented and operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

Changes in Internal Control Over Financial Reporting

No changes in our internal control over financial reporting occurred during the quarter ended June 30, 2025 that materially affected, or which are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

From time to time, we may be subject to various legal claims and proceedings incidental to the normal conduct of business, relating to such matters as personal injury, product liability and warranty claims, waste disposal practices, release of chemicals into the environment and other matters that may arise in the ordinary course of our business. We currently believe that there is no litigation pending that is likely to have a material adverse effect on our business. Regardless of the outcome, legal proceedings can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors.

ITEM 1A. RISK FACTORS.

“Item 1A, Risk Factors” in our Annual Report on Form 10-K includes a discussion of our risk factors. There have been no material changes from the risk factors described in our Annual Report on Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

The following table contains information about purchases of our common stock, excluding excise tax, during the second quarter of 2025:

	Total number of shares of common stock purchased ⁽¹⁾	Average price paid per share of common stock ⁽²⁾	Total number of shares of common stock purchased as part of publicly announced plan or programs	Maximum number (or dollar value) of shares of common stock that may yet be purchased under the plans or programs (in thousands) ⁽¹⁾
April 1, 2025—April 30, 2025	—	\$ —	—	\$ 229,594
May 1, 2025—May 31, 2025	1,982,470	\$ 7.28	1,982,470	\$ 215,154
June 1, 2025—June 30, 2025	943,682	\$ 7.86	943,682	\$ 207,735
Total	<u>2,926,152</u>			

⁽¹⁾ In April 2022, our Board of Directors approved and announced a new stock repurchase program authorizing the repurchase of up to \$450 million of the Company’s outstanding common stock over the next four years. This program is expected to be funded using cash on hand and cash generated from operations. For possible future repurchases, the actual timing, number, and nature of shares repurchased will depend on a variety of factors, including stock price, trading volume, and general business and market conditions and may be conducted through negotiated transactions, open market repurchases or other means, including through Rule 10b-18 and 10b5-1 trading plans or accelerated share repurchases. The repurchase program does not obligate us to acquire any number of shares in any specific period or at all and may be amended, suspended or discontinued at any time at our discretion.

During the three months ended June 30, 2025, the Company purchased 2,926,152 shares of its common stock on the open market pursuant to the stock repurchase program, for a total cost of \$21.9 million. As of June 30, 2025, \$207.7 million was available for share repurchases under the program.

⁽²⁾ Excludes brokerage commissions and other costs of execution.

ITEM 5. OTHER INFORMATION.

Trading Arrangements

During the three months ended June 30, 2025, none of the Company’s directors or executive officers adopted, modified or terminated a “Rule 10b5-1 trading arrangement” or “non-Rule 10b5-1 trading arrangement,” each as defined in Item 408(a) of Regulation S-K.

ITEM 6. EXHIBITS.

The following exhibits are being filed or furnished as part of this Quarterly Report on Form 10-Q:

<u>Exhibit No.</u>	<u>Description</u>
10.1	<u>Fifth Amendment Agreement, dated as of April 10, 2025 to the ABL Credit Agreement, dated as of May 4, 2016, by and among Ecovyst Catalyst Technologies LLC, Ecovyst Catalyst Technologies UK Limited, Ecovyst Midco II Inc., the guarantors party thereto, the replacement lenders party thereto and Citibank, N.A., as administrative agent and collateral agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on April 11, 2025).</u>
31.1	<u>Certification of Chief Executive Officer of Ecovyst Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
31.2	<u>Certification of Chief Financial Officer of Ecovyst Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
32.1	<u>Certification of Chief Executive Officer of Ecovyst Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
32.2	<u>Certification of Chief Financial Officer of Ecovyst Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
101	The following materials from the Quarterly Report on Form 10-Q of Ecovyst Inc. for the quarter ended June 30, 2025, formatted in Inline XBRL: (i) Condensed Consolidated Statements of Income, (ii) Condensed Consolidated Statements of Comprehensive Income, (iii) Condensed Consolidated Balance Sheets, (iv) Condensed Consolidated Statements of Stockholders' Equity, (v) Condensed Consolidated Statements of Cash Flows, (vi) Notes to Condensed Consolidated Financial Statements and (vii) document and entity information, tagged as blocks of text and including detailed tags
104	The cover page from the Quarterly Report on Form 10-Q of Ecovyst Inc. for the quarter ended June 30, 2025, formatted in Inline XBRL and included as Exhibit 101

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Ecovyst Inc.

Date: August 7, 2025

By: /s/ MICHAEL FEEHAN

Michael Feehan

Vice President and Chief Financial Officer

(Duly Authorized Officer and Principal Financial and Accounting Officer)

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO SECTION 302 OF THE
SARBANES-OXLEY ACT OF 2002**

I, Kurt J. Bitting, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Ecovyst Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 7, 2025

/s/ KURT J. BITTING

Kurt J. Bitting
Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO SECTION 302 OF THE
SARBANES-OXLEY ACT OF 2002**

I, Michael Feehan, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Ecovyst Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 7, 2025

/s/ MICHAEL FEEHAN

Michael Feehan

Vice President and Chief Financial Officer

(Principal Financial Officer)

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Ecovyst Inc. (the "Company") on Form 10-Q for the quarterly period ended June 30, 2025 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kurt J. Bitting, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 7, 2025

/s/ KURT J. BITTING

Kurt J. Bitting
Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Ecovyst Inc. (the “Company”) on Form 10-Q for the quarterly period ended June 30, 2025 as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Michael Feehan, Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 7, 2025

/s/ MICHAEL FEEHAN

Michael Feehan

Vice President and Chief Financial Officer

(Principal Financial Officer)